

**Action points from the Rail Delivery Group meeting on**

**26 January 2016**

**RDG/ATOC, 200 Aldersgate Street, London EC1a 4HD**

**Paper 1a**

***Present***

Martin Griffiths (Chair)

Chris Burchell

Andrew Chivers

Russell Mears

Paul Plummer

David Brown

Jeremy Long

Alistair Gordon

Nigel Jones

Jo Kaye

Patrick Butcher

Phil Whittingham

Simon Kirby

Steve Montgomery

Dominic Booth

Chris Rayner

Manfred Rudhart

***Present in part***

Mark Carne (Deputy Chair)

Nicola Shaw

Jerry England

Martin Arter

***In attendance***

Edward Welsh (RDG)

Elizabeth de Jong (RDG)

Gary Cooper (ATOC)

George Lynn (ATOC)

Lindsay Bleakley (ATOC, Actions)

Sarah Gannaway (Shaw Report, attendance in part)

***Apologies***

None

### **16.001 Approval of the record/progress on action points from the meeting on 24<sup>th</sup> November**

The minutes of the RDG meeting on 22 December were accepted as a true and accurate record. PP reviewed actions noting those actions still open.

**Action: Actions from Dec-15 to be posted on RDG Website**

### **16.002 Chief Executive's Report and Workstream updates**

PP reviewed the Chief Executive's report, noting progress made on a range of issues including the forthcoming RDG Conference. PP also noted a recent meeting with Lilian Greenwood in which discussion included the media's portrayal of the rail industry.

**Action: PP to circulate attendee list for the RDG Conference to all members**

### **16.003 Nicola Shaw**

Nicola Shaw (NS) presented an update on her review so far. She noted that her mind was not made up on all issues so there is still time to provide comments. She confirmed the review is due to report ahead of Budget. Over 10,000 people have responded to date. The majority of these were campaign responses and reflected some distinct themes, including: fares, service quality, and accountability.

NS discussed further thoughts on devolution and on government priorities. The macro industry objective is to provide more supply to meet demand but two constraints are finance and skills, which need to be addressed. In reference to skills, NS noted that the trade unions are keen to have the opportunity to contribute to this (RDG) discussion.

A desktop exercise to test the extremes of potential recommendations (including devolution of routes) to properly understand the implications, is being carried out by the review team. NS noted that there is no 'perfect solution' and encouraged members to accept the outcome of the report on that basis. MG volunteered further help from the RDG in completing the report. NS encouraged members to make contact with any further concerns or issues they might have.

PP outlined key area of follow up with Nicola including alternative financing / delivery of enhancements; the role of wider industry bodies; and helping to 'test' NS emerging proposals over the next few weeks.

**Action: Members to consider Nicola's comments and respond with any specific issues or concerns before the culmination of the report.**

**Action: PP to coordinate any further input required to help shape NS conclusion from RDG perspective with input from members**

#### **16.004 Strategic Portfolio: Organisation & Capability**

PP presented paper on proposed changes to the governance of the RDG/ATOC organisation.

Members discussed a range of views on the proposed TOC MD group, including clarity of purpose, replication of existing ATOC governance, and interaction with RDG. PP noted the purpose of the group is to contribute informal steering to the wider industry agenda, and to encourage advocacy within their respective TOCs, rather than as part of governance. Broad agreement that TOC MDs should have a platform through which to advocate for their own agenda, but its purpose and responsibilities need to be more clearly defined. Consensus that the group should not be formalised.

Discussion was raised about the overarching board, specifically about the level of detail RDG Board should be exposed to. It was suggested that more could be done to streamline governance further than had been suggested in the paper. In addition, there was a need to maintain an outward facing 'voice' of TOC members. It was agreed that further detailed proposals should be developed with discussion among members for presentation at a future meeting.

**Action: PP to develop more detailed proposals taking members comments into consideration**

#### **16.005 Strategic Portfolio: Communications & Engagement**

EW presented paper on RDG mass comms campaign to raise awareness of the vital role that rail plays for the British economy and the tax paying public. PP noted advocacy of DfT in support of the campaign. EW asked members to agree the proposal subject to final approval for the Network Rail share of funding being formalised with DfT, and in the meantime agree that the team begins contract negotiations. It was clarified that the funding requested is for one year at the end of which the campaign will be reviewed.

Members agreed the proposal for the campaign as set out in the paper and to share funding as per the recommendations in the paper.

**Action: EW to begin contract negotiations for the mass communications campaign while approval for DfT funding through Network Rail is formalised.**

**Action: GL to include financial implications in the March paper on the 2016/17 budget**

#### **16.006 HS2**

SK gave a short introduction to HS2, welcoming the invitation from RDG to attend. Members acknowledged value of engagement with HS2 at a strategic level.

**Action: HS2 / PP to liaise further on HS2 participation at RDG and agenda item to be revisited at next meeting**

#### **16.007 Digital Railway**

JE presented about the Digital Railway asking members to continue to be strong advocates of the programme. Question was raised about when benefits would be seen and when the finalised business case would be available. JE noted the 'first full implementation' as key, also noting timescales to producing the business case which will form part of an advocacy pack.

AG offered RDG support to 'challenge' the business case before it is published, to which JE accepted.

**Action: Members to offer resource to challenge the DR business case once produced and continue to advocate for Digital Railway**

#### **16.008 Forward Agenda**

February meeting to be held at RDG/ATOC. PP noted intention to bring the DfT and ORR to RDG Board on a periodical basis.

#### **15.009 Any other business**

It was also noted that FSG will respond to the London TfL consultation through POG.

**Action: FSG response to the London TfL consultation will be circulated to RDG members by EdJ**