

# Rail Delivery Group

## Summary of Proceedings 22 April 2013

### Present

Tim O'Toole (Chairman) (First Group)  
David Higgins (Deputy Chairman) (Network Rail)  
David Brown (GoVia)  
Jonathan Brown (Serco)  
Andrew Chivers (National Express)  
Alistair Gordon (Keolis)  
Martin Griffiths (Stagecoach)  
Bob Holland (Arriva)  
Peter Maybury (Freightliner)  
Paul Plummer (Network Rail)  
Doug Sutherland (Directly Operated Railways)  
Alain Thauvette (DB Schenker UK)  
Graham Smith (Director-General)  
Michael Roberts (ATOC)

### In attendance:

Wallace Weatherill for the Train Driving Licensing Directive

### Matters Arising From the 18 March 2013 Meeting

A meeting on the value for money opportunities in Rolling Stock was taking place later in the week. The National Skills Academy for Rail Engineering would present on skills and training to the Technology, Innovation and Working Practices working group on 8 May. A presentation on the National Task Force's work would be made to the May RDG meeting. The Office of Rail Regulation would attend the May RDG meeting.

### Train Driving Licensing Directive

The Group received a briefing on the implications of the implementation of the Train Driving Licensing Directive.

### RDG / DFT Awayday

The RDG and the Department for Transport would hold an awayday in May

It was expected that the underlying theme of the event would be the need to improve the efficiency of the industry in the light of the current spending review

During discussions the following themes and ideas were proposed for inclusion in the issues to be raised by RDG:

- The need for the DfT to allow increased flexibility in responding to cost pressures;
- Encouraging alignment between operators and Network Rail;
- A franchising narrative that emphasised the importance of a dynamic industry with a dynamic approach to franchise extensions;
- The importance of capital expenditure in stimulating growth; and
- A recognition that the safety, health and environmental agenda was under control.

RDG agreed that working group Chairmen should present no more than three or four bullet points on key issues. During subsequent discussions the potential presentation topics were identified as:

- Safety, Health and Environment;
- Asset, Programme and Supply Chain Management: focusing on the inclusiveness of the Group and the potential for savings;
- Rolling stock – issues emerging on value for money;
- Smart ticketing: the willingness of the industry to produce a strategy but the need for DfT support;
- Taking advantage of technology and innovation;
- Freight: the importance of the sector and the risks created by the charging review;
- Industry structure and strategy: the importance of flexibility, alignment and the risks created by the Periodic Review; and
- Franchising: the opportunity to unlock passenger benefits and Rail Value for money efficiencies.

### **Industry Structure and Strategy Working Group**

The working group on Industry Planning (POG) and Contractual and Regulatory reform would be part of this working group together with the 'Policy Unit' and communications,

The issues that would be considered by the ISS group would include:

- Reviewing the roles and relationships between RDG and other industry groups;
- Activities undertaken on behalf of the industry by Network Rail and other bodies;
- Long-term planning including market studies;
- The evolution of the rail sector and the implications for regulation;
- Network Rail's financial framework;
- Development of alliancing;
- Developing the industry narrative; and
- Issues from devolved administrations and funders.

The RDG noted concerns with the 4th railway package – in particular the risk to further alliancing.

### **Safety, Health and Environment**

It was proposed that the RSSB CEO should present to the RDG every six months and that RDG should hold (with RSSB) an annual safety conference. It was also proposed

that one of the five industry members on the RSSB Board should be deemed as an RDG member and should be the nominated link between the two organisations.

### **Technology and Operations Working Group**

RDG noted the working group's initial work on smart ticketing, which had formed part of the response to the Transport Committee. There were a wide variety of smart ticketing applications being promoted by operators, funders and devolved administrations.

The update from the National Task Force was noted. A detailed presentation would be made to the May RDG meeting.

Initial discussions with RDG Members had identified issues to be tackled and potential membership of the Technology and Operations working group. Project resources had been found to support the formation of the working group  
Commercial working group

Further discussions on franchising were being held with the DfT. A remit for advice on station and on-train retail had been issued to potential advisers.

The triennial review of the British Transport Police Authority was highlighted as was the call by the Authority for new Members to be drawn from the industry.

### **Freight Working Group**

The first meeting of the freight working group had focused on the freight access charging review and the resulting risk of the transfer of freight from rail to road. The working group was looking for an acceptable charging solution in CP5 before starting work on a new charging regime for CP6.

### **Asset, Programme and Supply-Chain Management Working Group**

The major projects work stream would use the Leeds capacity project as a pilot for a benefit sharing mechanism being proposed by the ORR.

### **Transport Committee**

RDG noted the response sent to the Transport Committee regarding its Rail 2020 report.

### **Associate Membership**

The Rail Delivery Group approved the granting of associate membership to

- Birmingham Centre for Railway Research
- Bond Dickinson LLP
- Brisk Projects
- Carillion
- MTR
- Rail Media Group
- thetrainline.com

