

Meeting of the Rail Delivery Group Board on

31 January 2017

200 Aldersgate Street, London EC1a 4HD

Action points from the November 2016 RDG Board meeting

Paper 1a

Present

Martin Griffiths, Stagecoach (Chair)
Paul Plummer, RDG
Dominic Booth, Abellio
Hans-Georg Werner, DB Cargo
Mark Carne, Network Rail
Jo Kaye, Network Rail
Andrew Chivers, National Express
Patrick Butcher, Go-Ahead Group
Chris Rayner, HS2
Jeremy Long, MTR
Chris Burchell, Arriva
Steve Montgomery, First Group
Lindsay Durham, Freightliner
Gary Cooper, RDG
Elizabeth de Jong, RDG
Edward Welsh, RDG

In attendance

Naomi Rial (RDG, Actions)

In attendance in part

Anna Bradley, RSSB
Mark Phillips, RSSB
David Waboso, Network Rail
Ian Smith, HS2

Apologies

David Stretch, Serco
David Brown, Go-Ahead Group
Tim O'Toole, First Group
Alistair Gordon, Keolis
Phil Whittingham, Virgin

1611.01 Approval of the record & progress on actions from previous meeting

The minutes of RDG Board on 29th September 2016 were accepted as a true and accurate record.

Network Rail Transformation Programme - The creation of the Route boards is underway with some clarification sought on scope, authority and the nature of passenger representation. Mark Carne is keen to make these effective independent boards and stressed the importance of local engagement between operators and the Routes. A paper will be brought back to the January meeting setting out the governance arrangements in more detail. The new Route Scorecards offer an opportunity to align incentives between Routes and operators to deliver the best outcomes for passengers. In response to questions from some Board members Mark Carne clarified that scorecards are to reflect the TOC/FOC needs as customers and he stressed that operators should be clear about what they wish to see reported.

The first Route Board will be trialled in Western and Mark will report back on how successful the Western and other trial boards are before setting up further Boards.

Action

- **16.094:** Mark Carne to bring a paper back to the January meeting setting out more detail on the scope and powers of the new Route Boards.

1611.02 Chief Executive's report

Paul Plummer drew out key points from the Chief Executive's report.

Three publications were made available at the meeting;

- An initial evaluation of the Britain Runs on Rail campaign which will be used to engage with stakeholders and discuss impact in the New Year;
- The Modernisation brochure which has already been published setting out the case for rail industry modernisation;
- The annual dataset which highlights rail's improved financial and operational performance since 1997-98 and this will also be developed into more of a narrative document.

1611.03 Scope of RDG Board priority areas

The one page definitions of the four RDG Board priority areas were discussed. There was general endorsement for the scopes and the approach to the industry scorecard subject to some refinement in response to specific comments.

It was agreed that while freight is implicit within the summaries, it needs to be more explicit. A further cross-cutting issue relates to the implications of Brexit or other changes in the

economy and the supply chain which impacts on several of the priority areas but depending how this progresses some further focus may be required.

Action

- **16.095:** PP to incorporate feedback from Lindsay Durham and others on the Scorecard (Industry Health Check). These will be reflected in the business plan paper in March.

1611.04 RSSB

Anna Bradley and Mark Phillips joined the meeting to talk about the 'new settlement' and clarification of RSSB's role in a changing industry landscape. RSSB members will be consulted on the 'new settlement' which will feed in to a finalised business plan to be published in May 2017.

The Board supported the proposed way of working and the need for industry ownership of strategies but emphasised the need for RSSB to be truly independent so that it can contribute effectively to future debates.

Last Summer DfT asked RSSB to define a cyber security strategy. There was good industry involvement in creating the document and it is now being handed over to RDG for publication. This model of working is likely to be followed again in the future.

The RDG Chair and CEO are invited to attend RSSB's Board meeting in the New Year.

1611.05 Strategic Discussion: Tomorrow's Railway

Digital Railway - David Waboso joined the meeting to talk about the Digital Railway being an industry programme with the desired outcome being to maximise capacity increases out of the current infrastructure.

There was strong support for this being an industry programme and the need for consistent advocacy for this approach. The funding so far from government was seen as very positive and there was agreement that the industry needed to make the case for an ambitious approach to implementation since this is key both to meeting the capacity needs but also to early improvements in performance. There was support for further work on alternative funding and delivery options.

HS2 rolling stock plan - Ian Smith joined us to talk about the HS2 rolling stock plan. HS2 are seeking industry engagement and ask that the structured questionnaire is completed by operating organisations and returned by 7th December. This will start a process of more detailed engagement towards an ITT for the rolling stock. Board members agreed to respond to the questionnaire.

Initial Industry Advice - Jo Kaye outlined progress with the Initial Industry Advice being completed for the DfT and Transport Scotland. It was agreed that any feedback should be given by representatives at POG, directly to Jo Kaye or RDG.

1611.06 AOB

Steve Montgomery expressed his thanks for the industry help with the recent Croydon Tram incident.

Martin Griffiths was thanked for his dedication as Chair of the RDG Board over the last three years and it was confirmed than Chris Burchell will take the seat from January.

Andrew Chivers was thanked for his contribution to the industry as he embarks on retirement.

END OF PAPER