



**Railway Engineering Graduate Scheme  
Handbook**

**REGS/EC/02002**

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**Author: Tim Stubbs**

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# RDG Railway Engineering Graduate Scheme Handbook

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# **RDG Railway Engineering Graduate Scheme Handbook**

## **Section 1 - Introduction**

Welcome to the RDG REGS Handbook. This document gives guidance to Candidates, Mentors, Line Managers, Training Managers and others involved with the delivery of training to Graduate Engineers under the Rail Delivery Group (RDG) Railway Engineering Graduate Scheme (REGS). The Handbook is essentially a reference document and is only 20 pages long but is supplemented by a range of appendices which give much useful advice. Electronic recording of candidates' progress using the MPDS system continues to be the norm and this applies to both electrical and mechanical engineers. Compliance with this Handbook is a requirement for those participating in REGS and monitoring by RDG is built into the process.

Train Operating Companies and other member organisations using REGS benefit by being able to offer graduate engineer recruits the ability to obtain training on a professional development scheme carrying the approval of the Engineering Institutions. The training on offer is relevant to graduate engineers seeking a career in the industry and will enable them to become competent in the field of Traction and Rolling Stock engineering, maintenance, operation, specification, procurement and related project work. In addition, the competences developed will enable them to register with the Engineering Council, as either a Chartered or Incorporated Engineer. Training placements in various parts of the industry will be facilitated.

The RDG Railway Engineering Graduate Scheme Committee oversees the operation of the Scheme. This Handbook gives the information needed to operate the scheme and also offers practical guidance to those involved.

This Handbook is divided into a number of sections, enabling it to be used as a reference document. The Handbook is available electronically, enabling ease of use of the various sections, and will be subject to updating and re-issue as new information comes to hand.

Section 2 deals with recruitment advice. Whilst individual Train Operating Companies will be well accustomed to recruiting staff, not all will have been involved with the recruitment of Graduate Engineers. This section of the document is intended to offer advice relevant to engineering graduate recruitment and the section includes guidance for recruiters.

Section 3 offers information on the operation of the scheme, once the engineering graduates or undergraduates have joined a Train Operating Company or other participating organisation such as Network Rail. A section 'Getting Started' explains the basic steps in operation of the scheme.

Section 4 deals with the use of the IMechE MPDS online record keeping, this section explains the use of the scheme, its advantages and how REGS users should use MPDS to record their Continuing Professional Development (CPD).

The Appendices give copies of the forms needed when using the scheme, and also furnish a range of other useful information.

Comments on the content of the Handbook are welcomed and should be addressed to the author via the RDG address in London.

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RDG is developing an online portal to provide additional access to resources, information, webinars and REGS News.

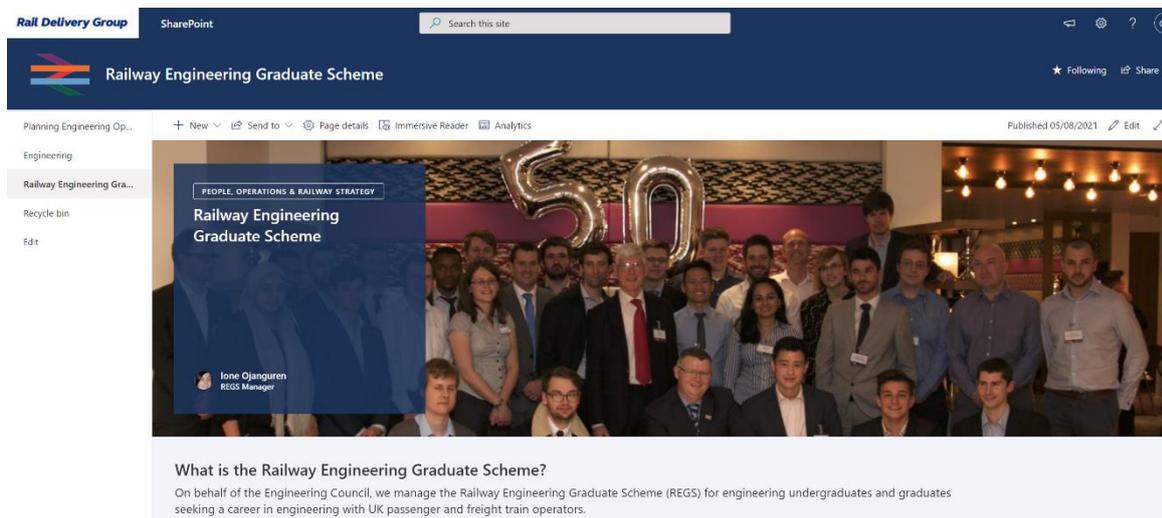
Documents, guidelines and presentation material can be accessed and contributions from REGS members would be welcomed.

Requests to Upload to the REGS Sharepoint should be addressed to the REGS Manager

Email [ione.ojanguren@raideliverygroup.com](mailto:ione.ojanguren@raideliverygroup.com)

The RDG REGS Sharepoint can be accessed by following the link below:

[Railway Engineering Graduate Scheme \(sharepoint.com\)](#)



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### **Section 2 - Recruitment**

#### **2.1 Our offer to applicants**

Train Operating Companies are accustomed to recruiting staff. However they may be less familiar with the recruitment of Graduate Engineers and this section offers some relevant advice.

The Railway Industry has a lot to offer to Graduate Engineers. We are able to provide an interesting and challenging career to the right person. On joining, successful candidates are able to participate in the RDG Railway Engineering Graduate Scheme. This is accredited by the appropriate Professional Engineering Institutions and thus offers a quality route to achieving Chartered Engineer or Incorporated Engineer registration with the Engineering Council.

Each trainee will be allocated a mentor, a senior engineer in the industry, who will monitor their progress and be able to offer them counselling and advice. The mentor will also carry out periodic assessments of the competence development of individual candidates. Under the REG Scheme, training is generally in the field of Traction and Rolling Stock engineering although in some circumstances it can be adapted to suit other fields, eg. Infrastructure engineering. Trainees will be involved in all the varied engineering aspects of the fleets, including design and construction as well as the comprehensive technical and maintenance aspects with which Train Operators are directly involved.

Some Train Operators may decide to take on Undergraduates, who can be offered a year of railway industry experience. Such students can also be offered a place on REGS, giving them a head start towards their professional development once their degree is complete. As with Graduates, the candidates must be studying for an appropriate degree. The 'Year In Industry' scheme is one way of contacting such applicants although direct applications from students are not unknown.

#### **2.2 What we need from applicants**

The academic qualification requirements are most important. In order to get the best from applicants, their degree in Mechanical or Electrical Engineering must be accredited by either the IET (Institution of Engineering and Technology) or the IMechE (Institution of Mechanical Engineers). BEng and MEng degrees are both acceptable. Candidates with accredited BEng degrees are likely to be eligible for development to IEng (Incorporated Engineer) registration. Should such applicants be considered suitable to progress to Chartered Engineer registration, additional academic work in the form of recognised 'Further Learning' will be needed. RDG has information on the availability of suitable academic programmes. These courses attract a fee which may be borne by the employing organisation. Candidates with accredited MEng degrees will generally be able to progress to Chartered Engineer registration without further academic study.

Engineering degrees sometimes include study of a foreign language and some TOCs may be interested in students with this ability. There is no problem with this, providing the degree is accredited. Most applicants will know whether their degree is accredited or not. However, it is as well to check and it is good practice to ensure degree certificates are obtained for verification. Information on accredited degrees can be obtained direct from the Engineering Institutions.

For undergraduates joining for a year of industrial experience under REGS must also be undertaking degrees which carry accreditation by an Engineering Institution.

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Prior knowledge of the railway industry is not a pre-requisite, as the training fully covers the appreciation needed. What is essential is a good understanding of Electrical or Mechanical engineering fundamentals. Without this, the candidate will not be able to assimilate the issues involved and will not readily achieve registration as a Chartered or Incorporated Engineer.

Other qualities sought are self-motivation, ability to innovate and, for our purposes, the ability to work well in teams. We do not require back-room academics, but do require candidates with the ability to apply their engineering knowledge in an intensely practical engineering environment.

### 2.3 Salary Guidance

Guidance on current graduate and trainee salaries may be obtained from RDG by contacting the REGS manager, Ione Ojanguren, who can be contacted by email at [ione.ojanguren@raildeliverygroup.com](mailto:ione.ojanguren@raildeliverygroup.com)

### 2.4 Recruitment Process

Normal good recruitment practices which incorporate checks on qualifications (including obtaining degree certificates), taking up references, using ability tests and profiling exercises are all relevant in the case of Graduate Engineers.

It is often the practice to use a two-stage selection process. The design of this will, of course, be the prerogative of individual Train Operators. In the case of Graduate Engineers, it can be helpful to cover detailed technical competence and the ability to apply their engineering knowledge in the first round. The second stage of selection can then concentrate on matters of motivation, team fit and presentation skills. It goes without saying that adequate resources must be made available if the recruitment and selection process is to be effective. This includes the involvement of both engineering and HR professionals.

In conducting the interviews and other selection methods, it is important to note that the industry requires engineers with the ability to apply their engineering knowledge in a practical environment. The challenge for interviewers is to tease out this aptitude. Pure academics may not be ideal for the TOC engineering role.

### 2.5 Joint recruitment actions with other companies

It is recognised that Train Operating Companies with a small requirement for Graduate Engineer recruitment may have difficulty in resourcing a comprehensive recruitment process. To help with this situation, there is considered to be merit in companies combining resources in their recruitment effort.

The potential benefits of this approach are:-

- (a) Reduced staff resource when conducting the selection process,
- (b) Greater range of openings presented to candidates thus attracting greater interest in the scheme,
- (c) Presents a professional image to the Graduate candidates,
- (d) Acts as a precursor to subsequent exchanges of engineers during the training period.

RDG will provide a clearing role for companies seeking partners and can provide further information of the operation of such an arrangement.

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## **2.6 Attracting applicants**

To make potential trainees aware of the challenges and opportunities in the industry, Train Operators should make direct contact with Universities. There are opportunities for presentations, 'drop-in' sessions and interviewing. In addition, direct contact with the University Engineering departments can be beneficial. It is expected that the current graduate trainees will take part in Outreach Activities. This will include each candidate indentifying one school, one college and one Universtity (usually the University where they themselves studied) and maintaining contact with them to make the location aware of railway engineering opportunities in the railway industry. Some Universities can arrange free advertising of career opportunities on their electronic student notice boards.

Word of mouth can be a valuable means of communicating and for those TOCs already employing graduate or undergraduate engineers, it is suggested the candidates make contact with their former universities to help promote the scheme.

RDG will act as a clearing house for applications received via their web site. Information is available on the RDG Graduate web site. Those candidates applying to RDG are given a short questionnaire to complete. RDG perform a short filter on the questionnaire and appropriate applications are forwarded to the TOCs. It is then for the TOC to contact the candidate themselves if they wish to take the application further.

A further source of future recruits is the Year In Industry (YINI) organisation, and some RDG members have recruited students with high potential from this source. The students join the industry for a year prior to starting or during their degree course. The training we offer is almost exactly the same as that for Graduates and is recognised by the Engineering Institutions as credit towards MPDS training. The trick is to present an attractive future so that trainees are minded to return to the industry after their degrees are complete. As with Graduate entry, it is equally important to ensure that the degree to be taken by the YINI student is one which is accredited by the Engineering Institution.

The table on the next page gives a diagrammatic representation of routes which may be followed through the scheme. Whether candidates are Year in Industry students, undergraduates seeking a year in industry, or graduates with either BEng or MEng degrees, or those eventually seeking further learning, there is a route through the scheme. In the event that any particular TOC finds itself with a surfeit of good candidates, RDG will be able to perform a clearing role in advising other TOCs of the situation.

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## 2.7 Training Routes

Please note that the charts represent the minimum period at which IEng or CEng may be achieved. In many cases, additional time is desirable to generate sufficient competences.

### IEng

#### 3-year BEng Degree leading to IEng Registration

Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
Degree Year 1	Degree Year 2	Degree Year 3	Grad Trg	Experience	Experience

### IEng

#### 3-year BEng Degree with Placement year, leading to IEng Registration

Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
Degree Year 1	Degree Year 2	YearOut or YINI	Degree Year 3	Grad Trg	Experience

#### Year-In-Industry then 3-year BEng Degree leading to IEng Registration

Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
YINI	Degree Year 1	Degree Year 2	Degree Year 3	Grad Trg	Experience

### CEng

#### 4-year MEng Degree leading to CEng Registration

Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Degree Year 1	Degree Year 2	Degree Year 3	Degree Year 4	Grad Trg	Experience	Experience	Experience

#### 4-year MEng Degree with Placement year leading to CEng Registration

Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Degree Year 1	Degree Year 2	Degree Year 3	YearOut or YINI	Degree Year 4	Grad Trg	Experience	Experience

#### 3-year BEng Degree plus Further Learning leading to CEng Registration

Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Degree Year 1	Degree Year 2	Degree Year 3	Grad Trg	Experience	Experience	Experience	Experience
					F/Learning	F/Learning	F/Learning

#### 3-year BEng Degree with Placement year plus Further Learning leading to CEng Registration

Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Degree Year 1	Degree Year 2	YearOut or YINI	Degree Year 3	Grad Trg	Experience	Experience	Experience
					F/Learning	F/Learning	F/Learning

#### YINI then 4-year MEng Degree leading to CEng Registration

Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
YINI	Degree Year 1	Degree Year 2	Degree Year 3	Degree Year 4	Grad Trg	Experience	Experience

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### Section 3 - Graduate Engineer Training

#### 3.1 Getting Started

Steps needed to register a candidate onto the scheme are:

1. Set up company registration with the RDG programme – use Appendix A
2. Agree an appropriate training programme within your organisation to meet your needs and the RDG minimum requirements – see section 10 below
3. Register the individual candidate with RDG – use Appendix B
4. Select a suitable experienced engineer as Mentor – RDG can help with this
5. Set up a liaison meeting with the RDG Scheme Advisor
6. Arrange the graduate's release for RDG induction
7. Register the trainee with the relevant Engineering Institution. Mechanical engineering candidates must be IMechE members. Electrical engineering candidates must be IET members.
8. All candidates, irrespective of discipline, will use MPDS for their training records to facilitate consistency. For this purpose, members of the IET need to become Affiliate members of the IMechE (for which no fee is required). Extracts from MPDS reports may be imported into the professional registration application form, whether applying for registration with the IMechE or the IET.
9. Members of the IET should refer to the use of the IMechE MPDS training records on their personal IET Career Manager. On MPDS it is necessary to select either IEng or CEng competence data so the decision on which to use should be considered at this stage.
10. Progress the programme for candidate's training with reviews as agreed with the RDG Scheme Advisor – see section 17.

Mentor allocation may be undertaken by the TOC or RDG. The latter maintain a list of available Mentors and may be consulted for advice. It is important that the Mentor is separate from the Candidate's Line Management function and this can often be achieved by selecting a Mentor from a different company in the railway industry. Mentors are senior engineers from within the industry and must be CEng or IEng. They must also undergo training for the role and suitable courses for this are run by the Engineering Institutions and, from time to time, by RDG. Mentors are required to undertake a training or refresher course every 3 years and RDG will maintain a record of training to ensure appropriate refreshers are arranged.

The diagram which follows shows the various stages and roles. In addition a simplified diagram showing the 'Steps to Registration' is shown in Appendix P. RDG will be pleased to offer advice at any stage of the process. Requests for this should be directed to the REGSManager [graduates@raildeliverygroup.com](mailto:graduates@raildeliverygroup.com) on telephone number 020 7841 8134.

RDG also monitor and validate the operation of the Scheme to the standards specified, thus obtaining and maintaining the approval of the Engineering Institutions. The use of key performance indicators will be a part of this process.

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### **3.2 Training Programme**

Each candidate must undertake a programme of formal training placements and this must be of at least 12 months duration. This programme should be prepared and available for discussion at the start-up meeting with RDG. Guidance on the content of the programme is given in Appendices E1-E3 and this is divided into E1, mandatory elements, with optional parts being shown in E2 and guidance on Technical Visits shown in E3. Outline objectives for each training placement are listed in Appendix M. It is intended that the programme is applied flexibly so as to exploit any experiences or opportunities on offer and dates and periods should be varied to suit individual needs as they arise.

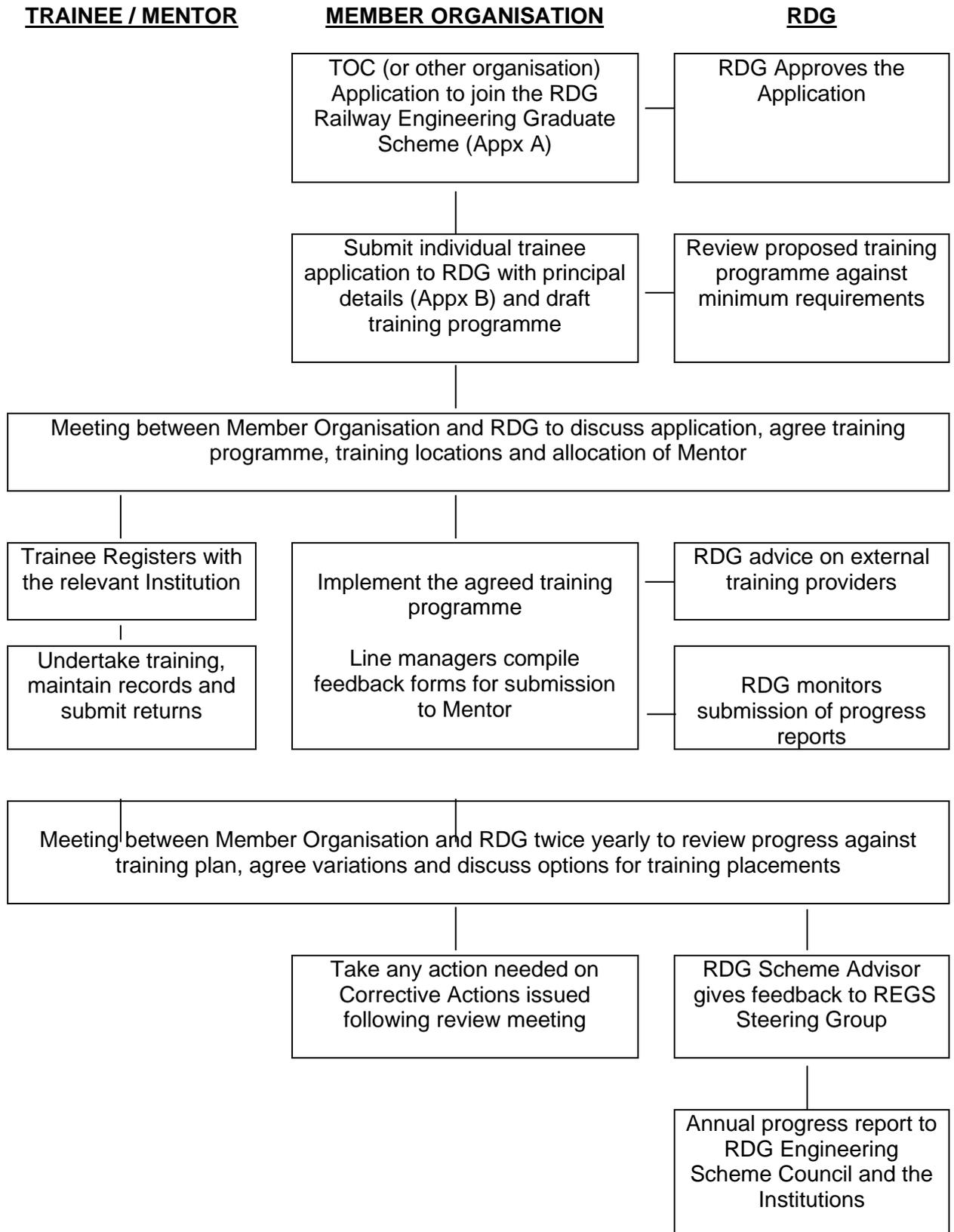
It is desirable for the elements concerned with shop floor practical experience to be undertaken at an early stage in the programme. The experience should include working with shop floor staff, following their shift pattern and carrying out actual maintenance or repair work where possible. At least two thirds of the period should be undertaken at the same depot and consideration should be given to making up the balance at another depot, if possible one maintaining different type(s) of vehicle.

Once the shop floor experience is complete, the other placements can be implemented and the candidate will benefit from being more readily able to contribute to productive work once basic knowledge has been assimilated. Another important placement is that of engineering design. For undergraduates this is best undertaken after completion of the degree. Even with those joining the industry as graduates, the design experience should be towards the end of the programme.

The mandatory programme includes a number of formal Training Courses and details are included in the list in Appendix E1. Some of the mandatory courses must be undertaken during the candidate's first year on the Scheme, this being particularly important in the case of the Traction Systems Course which is timed to provide basic knowledge of vehicle system at an opportune time for those starting in September.

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## Basic chart of scheme operation



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### **3.3 Initial Meeting Arrangements**

For each trainee, or group of trainees in a TOC, candidates will be invited to participate in a meeting to set up the training arrangements. This will take place at the commencement of training and will be used to discuss and agree the arrangements for any placements needed. The arrangements will include the introductions between the candidate and their mentor. Reporting arrangements will be set up and contacts established for ongoing monitoring and advice. As well as the candidate developing engineer, attendees will include a RDG Scheme Advisor, TOC Engineer responsible for the scheme, Mentor and appropriate Line Managers.

Mentor allocation for each candidate is a matter for agreement between the TOC and RDG. Mentors must be separate from the line management function of the trainee, and will be registered either CEng or IEng. It is the target that once allocated a candidate, the Mentor will remain linked with the candidate until they themselves become registered as a Professional Engineer. New Mentors will require appropriate training and from time to time will be in receipt of refresher training, currently required by the engineering institutions 3-yearly.

In constructing the training programme, notice must be taken of the minimum requirements of the scheme. These are specified in Appendix E1. Optional elements are shown in Appendix E2. It is likely that some of the training experiences will be gained in companies other than that employing the trainee. Advice is available from RDG on possible sources of experience needed. RDG maintains a list of placements and can also offer advice on this aspect. Please contact the REGS Manager for details. Technical Visits are arranged from time to time. These are usually of 1-day duration and there is further information in Appendix E3.

#### **Typical agenda for the initial meeting**

1. Introductions
2. Features of the RDG REG Scheme
3. Degree Accreditation
4. Institution Requirements and Registration
5. Credit for Previous Experience
6. Training Programme
7. Engineering Design
8. Further Learning
9. Choice of Mentor and Mentor Roles
10. Introduction to MPDS
11. Competence monitoring and records
12. Induction Arrangements
13. External Placements
14. Any other matters
15. Future meeting dates

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### 3.4 Induction training

Induction training is mainly the responsibility of the employing organisation. This will include all the relevant safety training, commercial awareness about the company and its aims and organisational appreciation of direct relevance to the trainee.

Personal Track Safety (PTS) training is a requirement for all graduates and consideration should be given to arranging for 'Sentinel' registration, as this will enable the candidates to exploit any opportunities or placements which may become available. The REGS Manager can advise on suitable PTS courses if needed.

RDG will supplement this company induction by delivering a short concentrated block relating specifically to the requirements of the REG Scheme and cross-industry matters. The arrangements will be designed to bring all trainees together.

#### The RDG Induction programme will include:

1. The Railway Network as a System
2. Who does What in the Railway Industry
3. An introduction to how trains work
4. Why the industry needs Chartered and Incorporated Engineers
5. Regulation in the Industry
6. Managing a safe railway
7. REG Scheme Features
8. Engineering Institution Requirements
9. Use of MPDS
10. Mentor Roles
11. Trainee Responsibilities
12. The Training Network

A list of books relating to mechanical and electrical engineering and some relevant volumes on railways and management have been identified as being helpful to trainees. These are listed in Appendix N. A number of the books are available in the IMechE library at 1 Birdcage Walk, London. The list will be updated from time to time as additional recommendations are made. Trainees or mentors discovering additional reading are asked to contact RDG so that the information may be shared.

### 3.5 Training Records

The REG Scheme uses the IMechE MPDS record system - which is internet based - as the standard process for all trainees to record their evidence and competence development. With this, mandatory records are submitted in electronic format. Candidates are encouraged to make appropriate arrangements to back-up their records and may regard retention of some paper records better suited to their own personal needs. Experience indicates that confusion can exist as to which records need to be completed.

The importance of prompt submission of reports cannot be over-emphasised. All Quarterly reports must be completed and signed off within one month of the end of the quarter. In the case of Annual assessments, these must be concluded within two months of the year-end. It will in fact be easier to do this whilst the information recorded is fresh in the writer's mind, and exhibits a professional approach to monitoring progress. Candidates whose records become seriously overdue will be removed from the scheme.

Note that 'Line Manager' reports are a mandatory element and two versions are shown in Appendix D. The first of these is for use during training placements and the other, more

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comprehensive format is for use by candidates who are in a post of responsibility. The latter require completion and submission to mentor once per quarter.

### 3.6 Start-Up Records

Record / Form	Complete by	Purpose	Submit to	Paper/ Electronic
Organisation Application to join REGS Appx A	TOC or other organisation	To register with RDG	RDG	either
Application for Individual Trainee Appx B	TOC or other organisation	To register Trainee on the scheme	RDG	either
Training Plan	TOC and Trainee	To record planned programme	RDG	either

### Mechanical Engineering Trainees

IMechE MPDS Mentor Registration Form *	Mentor	To register as a Mentor	IMechE	paper
MPDS Trainee Registration *	Trainee and Mentor	To register as a Trainee	IMechE (fee required)	paper

### Electrical Engineering Trainees

IET Form RPD to Register with IET	Trainee, Mentor and RDG	To register Trainee with IET	IET	paper
Application to IMechE for <u>affiliate</u> membership *	Trainee	To permit use of MPDS system	IMechE (no fee required)	paper
MPDS Trainee Registration *	Trainee	To register as a Trainee	IMechE (fee required)	paper

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## 3.7 Ongoing Training Records

Record / Form	Complete by	When	Submit to	Paper/ Electronic
Daily Activity Record (the 'Tome')	Trainee	Continuously	-	either
Line Managers Report Appx D1	Line Manager	During training, one or two per placement.	Mentor and as submitted evidence in MPDS.	either
Line Managers Report Appx D2	Line Manager	Once in post, 1 report per quarter.	Mentor and as submitted evidence in MPDS.	either
MPDS Quarterly Report +	Trainee and Mentor	3-monthly	MPDS	electronic
Competence Record Form Appx F	Trainee and Mentor	6-monthly	As evidence in MPDS	either
MPDS annual report +	Mentor	12-monthly	MPDS	electronic
Submitted Evidence	Trainee	As appropriate, typically 2 – 3 items per quarter	MPDS	Electronic with appropriate attachments

Note that all candidates must be members of either the IMechE or IET and must maintain this membership to continue on the REG scheme.

- \* These forms should be obtained from the IMechE MPDS web site, [www.imeche.org](http://www.imeche.org)
- + Mandatory items on MPDS

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### Section 4 MPDS

MPDS is a web-based record system that guides and helps engineering trainees through to potential eligibility for registration as a professional Chartered or Incorporated Engineer. MPDS is a 'real-time' system and requires a disciplined reporting framework to ensure that experience and development of competence is planned and recorded. The system facilitates this process and itself imposes a discipline on the reporting arrangements.

Guidance on MPDS can readily be obtained from the IMechE website, the Developing Engineer MPDS toolkit and Mentor Toolkit help pages are accessible via the links below.

[mpds toolkit developing engineers apr2021.pdf \(imeche.org\)](#)

[mpds toolkit mentor apr2021.pdf \(imeche.org\)](#)

Extracts from the toolkits are illustrated in Appendix G

Access to the IMechE MPDS facility is gained via the IMechE homepage [www.imeche.org](http://www.imeche.org) Mentors who are members of Institutions other than the IMechE will be allocated an access password, obtainable from the IMechE helpline 0845 226 9191. The MPDS system includes competence profiles specific to CEng and IEng and candidates should check that their registration category is correct.

#### 4.1 Reporting

The MPDS system incorporates a number of mandatory elements and some very useful optional facilities. For each period of three months, candidates must prepare a 'Quarterly Report' and this is done, in liaison with the Mentor, on the MPDS system. Reports must record the principal activities undertaken in the quarter and should incorporate achievements, competences gained and work which has made a contribution to the business. The suggested length of each report is 400 words and there is an imposed limit of 750. Competences covered during the period should be listed and need to be ratified by the Mentor. This will assist competence 'scoring', which will take place at Trainee/Mentor meetings at six-monthly intervals.

Another mandatory element is the Annual assessments. This requires competences to be submitted formally onto the MPDS system. Note that it is very important that quarterly and annual reports are completed promptly since the promptness is used by the Engineering Institutions as a measure of the effectiveness of REGS. At the time when Mentor and Candidate agree that competences are sufficient to attain professional registration, the final annual report must be submitted with competences signed off by the Mentor. Application for registration as a Chartered or Incorporated Engineer must then be made within six months.

Whilst some aspects of the MPDS system are optional, including the facility to enter 'Submitted Evidence' each quarter, it is a requirement of REGS for Graduates to submit evidence of work or projects undertaken during a quarter on MPDS.

As training or experience develops, evidence submitted via MPDS shall include Line Managers reports and the 2 or 3 most relevant pieces of work for assessment by their Mentor. MPDS is developing a system which summarises the entries into a 'Checksheet'. Until this additional facility is introduced the Graduate and mentor should record competency growth off line to enable an instant overview of competence development.

A sample Checksheet for recording competence scoring is shown in Appendix K.

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MPDS also provides an optional feature for planning. These plans can specify the competences which will be targeted and drafts may be circulated until finalised by agreement between candidate and mentor. Use of a planning tool is encouraged as it helps both Graduate and Mentor to progress the training and set targets to achieve. Help is available, if needed, at any stage of the process. Contact the REGS Scheme Manager initially, who will be able to direct questions to the appropriate advisor.

### **4.2 Progress Management**

A requirement of the REG Scheme, and one which is needed to meet the requirements of the Engineering Institutions, is to review the progress of each candidate every six months. These Review meetings will usually be arranged on a TOC by TOC basis and the purpose is to assess the progress of individual candidates, to monitor the operation of the training arrangements and to offer any assistance which may be required. A review of the currency of MPDS and paper records will be undertaken as well as a review of training opportunities, check on progress with the individual's generic competence development and quality of experiences gained.

Meetings will be chaired by the RDG Scheme Advisor, and mentor(s), trainee(s) and, where possible, the Line Managers will be present. At the review meetings, the trainee will be required to make a formal presentation of their progress in the scheme and there will be a discussion on any changed requirements which may be needed. The formal meeting programme does not preclude the setting up of additional meetings if thought desirable, or of discussing progress and any additional offers of assistance as may be needed.

Topics which should be covered in the meeting include:-

1. Review of Training Progress
2. Trainee Reports and records
3. Mentors Report
4. Line Managers Report
5. A recent Highlight from the Candidates experience
6. Competence monitoring and records
7. External Placements
8. Further Learning
9. Further Meeting Dates

The agenda to be followed is shown in Appendix L1.

KPIs are to be used to monitor the training arrangements. These will be compiled and reported to the REGS Committee. This will give this group a measure of progress of the scheme as a whole and enable them to ensure that the Scheme delivery is in accordance with the requirements of the Engineering Institutions.

One KPI will record and monitor any corrective action requests arising from the progress meetings. The form for recording checks made at progress meetings is shown in Appendix L2. Results are expressed in percentage overall performance. By analysing the corrective action returns, a pattern of any areas of concern can be identified.

A second KPI will measure the success rate of candidates when they complete their training and make their application to be a Chartered or Incorporated Engineer.

Additional subjective feedback is collected from candidates as to the quality of their training and development experiences. A form is provided in Appendix O. The results are submitted to the REGS Committee on a regular basis.

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## 4.3 Assessment of Competence

### a. Introduction

The objective of the RDG Railway Engineering Graduate Scheme is to develop Engineering Graduates to be able to operate effectively as engineering managers in the field of railway Traction and Rolling Stock engineering, maintenance, operation, specification, procurement and related project work. The scheme is designed to deliver industry experience during the formal period of placements of 12-months to 18-months duration and, following this, the opportunity to further develop their engineering competences during the subsequent working experience.

#### *What is engineering competence?<sup>1</sup>*

*"Competence is defined as a professional's ability to carry out engineering tasks successfully and safely within their field of practice. This includes having the individual skills, knowledge and understanding, personal behaviour and approach, to be able to work collaboratively with others to achieve the intended outcomes. Competence includes the ability to make professional judgments and an awareness of the limits of one's own ability and knowledge in order to seek assistance when required"*

The Engineering Council sets out the requirements for the development of competency for both Incorporated Engineers and Chartered Engineers in the Engineering Council document The UK Standard for Professional Engineering Competence and Commitment (UK-SPEC) and is currently at version 4. A copy of which can be found at Engineering Council Website:- <https://www.engc.org.uk/media/3417/uk-spec-fourth-edition.pdf>

REGS is designed to map the requirements of the UK SPEC. Every candidate under the scheme is allocated a Mentor to advise, assist with the training and monitor the performance of the candidate. This activity is carried out essentially on behalf of the Institution. The Mentor will assess the progress of the candidate against the Engineering Council generic competences, using those specified for IEng or CEng as appropriate. Recording of this progress is carried out using the IMechE MPDS facility.

The nature of engineering work in the field of train operation is such that professional engineers work in small numbers in diverse locations and departments. In view of this, the Mentor is regarded as the person best placed to assess generic competence development of the individual trainee.

A full list of active mentors and those industry engineers willing to offer their time to mentor developing engineers can be obtained from the REGS Manager on request by email to [Ione.Ojanguren@raildeliverygroup.com](mailto:Ione.Ojanguren@raildeliverygroup.com)

In making preparations for candidates to be accepted for Incorporated Engineer or Chartered Engineer registration, the portfolio of evidence needs to be supplemented by regular recording of competence development. This section of the Handbook describes

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<sup>1</sup> Extract from Engineering Council UK SPEC Ver 4

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the means by which this will be carried out, using MPDS as the recording method to be used.

### **b. Competence definitions**

The IEng and CEng competences are used by the Institutions as a basis for assessing candidates at the time of their Professional Review. The same generic competences are to be used to monitoring progress of individual engineers engaged on the RDG scheme. These are listed in Appendix F.

Assessors must, of course, be themselves competent in the areas to be judged. Mentors are, by definition, all either Chartered or Incorporated Engineers working in the field of Traction & Rolling Stock (T&RS) engineering management and are thus able to carry out assessment under the scheme. Mentors will have meetings at three-monthly intervals with their candidate and at these meetings the development of generic competence is to be reviewed. Formal 'scoring' of competence development may be carried out by assessing 'Submitted Evidence' and it is a requirement to input formal scoring as part of the Annual Assessment MPDS return.

### **c. Methods of Assessment**

The table which follows lists some of the main areas of competence relevant to the role of Traction and Rolling Stock Engineers and relates these to the IEng and CEng definitions. Assessment will be against these and the table may assist in the task. Assessment will be by means of discussion on relevant topics, questioning experiences gained in the working environment and reviewing the Developing Engineer's portfolio of evidence. This evidence will be wide ranging dependent on the topics being covered. In addition, the Mentor will review Line Managers reports and seek verbal advice from Line Managers as needed. This should occur whether or not the field of activity is within or outwith the field of direct experience of the Mentor. Mentors are also encouraged to visit the candidate in their place of work, enabling direct observation of activities.

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## Examples of Generic Competence needed by Traction and Rolling Stock Engineers

Competence Area	Possible Competence Categories
Use of engineering judgement to deliver the safe operation of trains	A1 B2 B3 C1 E1 E2 E3 E5
Ability to apply engineering theory to practical problems with equipment	A1 A2 B2 B3 C2 E2
Negotiation skills related to contracts	D1 D3 E2 E3 E5
Commercial awareness in business context	B3 C2 C4 D4 E5
Negotiation skills related to management of staff	C1 C2 D1 D3 E5
People skills Management	C4 D2 D3 E2 E5
Ability to achieve cost effective engineering solutions	A1 B1 C1
Ability to exploit technical improvements to train maintenance / operation	A1 A2 B3
Presentation of complex technical matters to non-technical staff	A1 D1 D3
Presentation of complex technical matters to engineering professionals	A1 A2 B2 B3 C3 D1 D2 E5
Ability to represent the profession in a public forum	A1 B1 C4 D1 D3 E2 E3

The IMechE web site includes other examples of competence profiles, including those for Railway Engineering.

### **d. Portfolio of Evidence**

The portfolio of evidence will include personal notes of achievements, project reports, engineering designs, observed exercises or activities, records of course attendance, performance appraisals, line manager reports and responses to specific requests for evidence. Recording is to be carried out using MPDS, which has formal records of Development Plans, generic competence Records and Quarterly Reports. In addition MPDS is able to accept any other relevant evidence and there is great benefit in this being submitted as attached files in electronic format using the Submitted Evidence facility. To facilitate an easy overview of the individual's competence profile, a off-line checksheet should be maintained by the Graduate with a list of evidence submitted and scores given. (This facility is expected to be introduced to MPDS as part of a system update, until such time this is included an off-line record is required).

A sample Checksheet is illustrated as Appendix K

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## **4.4 Competence Development**

This regular review of competence will reveal areas where specific further development is needed. The Mentor and Developing Engineer will jointly judge the extent to which planned employment will provide the potential for the relevant competence development. If the intended role fails to offer development opportunities, the first action will be for the Mentor and/or Developing Engineer to approach the Line Manager to review the matter. If this approach fails to result in the necessary opportunities arising, the matter may be discussed at the RDG progress review meeting. In appropriate cases, the REGS Committee Chairman will approach the Professional Head of the TOC employing the Candidate.

## **4.5 Professional Review**

The ultimate goal of candidates is to participate in the Professional Review process and thus achieve their target of registration as a Professional Engineer. Guidance on preparations for the review has been obtained from the Engineering institutions and this is reproduced in Appendix P. Candidates are strongly advised to take note of this advice as they prepare for their interview and seek advice from the RDG Scheme Advisor as needed.

At the conclusion of the MPDS scheme, and after completion of the final Annual Assessment, candidates are recommended to submit their application for Professional Review within six months. The application process requires a form to be completed and details can be found on the IMechE and IET web sites. After completing the application, arrangements can be made for the candidate to experience a 'Mock' Professional Review Interview, on request.

## **4.6 Support for all participants**

Although formal help will be offered to all participants by those involved at RDG, there is also a 'training network'. This is an informal group comprising all those involved in any way in using, operating or managing the RDG REG Scheme. This includes managers, mentors, members of the REGS Committee and, of course, trainees and former trainees. Former trainees from earlier schemes are also welcome, and liaison with candidates from other years or employed by other companies is encouraged.

The object of this informal 'network' is to provide mutual assistance to all concerned and to exploit and encourage best practice in the training arrangements. It is intended that responsibility for communication about the network its activities and knowledge is vested in the current trainees themselves.

Companies involved in the training arrangements are expected to encourage and foster the network. RDG, for their part, commission an annual scheme conference in March / April each year. All candidates, mentors, training managers and others involved in any way with the scheme are invited. Topics included at the conference are any relevant and topical at the time.

New candidates starting on the REG Scheme, are encouraged to form contact with a more senior Graduate who can act as a 'Buddy'. In many cases, there will be such a person in the candidate's own company and it may be appropriate to contact them. A description of

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the activities is given in Appendix J. It has been found that informal contact with a potential 'Buddy' is the most effective. However, should a candidate require advice on who may be a potential 'Buddy', they are encouraged to contact the REG Scheme organisers who will discuss potentially suitable individuals.

### **4.7 Termination**

Termination on REGS for an individual candidate will normally occur when they receive advice from the Institution that they have successfully registered as IEng or CEng with the Engineering Council.

In cases where an individual candidate fails to make satisfactory progress under the scheme, RDG reserves the right to review the situation and, if necessary terminate the support of REGS for that individual. This action may be necessary to protect the integrity of the scheme as a whole. Prior to taking this action, RDG will specify improvement actions necessary at two successive 6-monthly review meetings.

This will include a review of the promptness of submitting and gaining approval for MPDS Quarterly Reports and Annual Assessments. The target is to complete these tasks within 3 months of the end of the specified period. In the event of a delay taking place, there will be a discussion at the 6-monthly Review Meeting. If the lateness of reporting is 9 months or more, the Scheme Adviser will issue a 'yellow card' to the candidate. This will specify the date of the next review and should the matter not be corrected by that date, a report will be made by the Scheme Adviser to the REGS Steering Committee at its next meeting.

Should satisfactory progress fail to be made at this point, the Chairman of the REGS Steering Committee will carry out a case review if appropriate will suspend the candidate from the REG Scheme. His/her decision will be final. The review will include consultation with the candidate's mentor and employing company representative and is without prejudice to the contract of employment between the candidate and their employing organisation.

### **4.8 Work permits and Visas**

Candidates from overseas may be able to obtain help with application for a Work Permit and/or Visa from certain Train Operating companies (TOCs). It should be noted that this assistance is not obtainable from all TOCs and even those that can assist, may only have a limited allocation. Availability at any particular time will depend upon the take-up by other applicants.

Note that the paperwork and application process are quite onerous and candidates are responsible for completing and delivering all the required documents (using personal hand-delivery if required) in connection with their Work permits and Visas. Particular care must be taken with expiry dates, ensuring that replacement permits, where obtainable, are issued in time.

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## **Section 5 General Data Protection Regulation**

### **What is GDPR?**

The EU General Data Protection Regulation (GDPR) replaces the Data Protection Directive 95/46/EC and was designed to harmonize data privacy laws across Europe, to protect and empower all EU citizens data privacy and to reshape the way organizations across the region approach data privacy.

GRPR is designed to protect personal data which is any information related to a natural person or 'Data Subject', that can be used to directly or indirectly identify the person. It can be anything from a name, a photo, an email address, bank details, posts on social networking websites, medical information, or a computer IP address. More information can be found at <https://www.eugdpr.org/>

### **What data do we collect and process?**

Under the REGS scheme we need access to personal data in order to communicate with you and monitor your progress on REGS. The personal data we hold is contractually required in order to fulfil our audit requirements under the IET and the IMechE and remain an accredited training provider and so fulfil our requirements in providing a service to our customers the TOCs and our graduate trainees. We will collect personal data on your degree, your address and IMechE membership. We will also have access to your information held and processed in MPDS and we use the data to help you register on MPDS. MPDS is a system run by the IMechE. For more information on GDPR in relation to MPDS please contact the IMechE.

### **How long will we hold the data?**

We will only hold personal data long enough to fulfil our obligations to train and develop graduate engineers and support their mentors. Once you are chartered or leave the scheme for other reasons we will delete all your data after one year.

### **Who can access my personal data?**

The Scheme Administrator, the Training Advisors and the RDG Head of Engineering can all access your personal data. Your mentor also has access to personal data related to your REGS progress on MPDS. For more queries on MPDS please contact the IMechE.

### **Can I see what data you have?**

Subject Access Requests Under GDPR means data subjects will have the right to ask what information you hold on them. RDG will provide this information to you within one month for free. If the data subject finds that the data is inaccurate then they can insist that RDG correct it. If we receive a subject access request. We will contact the data subject and inform them their request has been received and provide a date for a full response. The GDPR lead will work with the GDPR team and IT to gather the personal data held in our files and check with the rest of RDG what information is held and respond to the data subject as per agreed timescales.

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For any more information on GDPR please contact the REGS Manager

### Appendix A: Organisation Application to participate in RDG Railway Engineering Graduate Scheme (REGS)

Please complete all sections of this form. Paper and electronic forms are acceptable.	Send the completed form to: RDG Railway Engineering Graduate Scheme, 2 <sup>nd</sup> Floor, 200 Aldersgate Street LONDON, EC1V 4HD or Mail to: <a href="mailto:graduates@raildeliverygroup.com">graduates@raildeliverygroup.com</a>
Name of Organisation	
Name of Owning Group	
Address for correspondence	
Name of senior engineer with overall responsibility for training	
Position in organisation	
Office telephone number	
Mobile telephone number	
Mail address	
Person operating the development scheme on a day to day basis	
Position in organisation	
Office telephone number	
Mobile telephone number	
Mail address	

We wish to be registered as users of the RDG Railway Engineering Graduate Scheme and agree to operate the scheme in accordance with the scheme documentation.	
Signature	
Print Name	
Date	

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### Appendix B: Application for an individual trainee to join RDG Railway Engineering Graduate Scheme (REGS)

Please complete all sections of this form. Paper and electronic forms are acceptable.	Send the completed form to: RDG Railway Engineering Graduate Scheme, 2 <sup>nd</sup> Floor, 200 Aldersgate Street LONDON, EC1V 4HD or Mail to: <a href="mailto:graduates@raildeliverygroup.com">graduates@raildeliverygroup.com</a>
Name of Organisation	
Full name of trainee	
Date of Birth	
Institution Membership Number (if issued)	
Office telephone number	
Mobile telephone number	
Mail address	
Graduate or Undergraduate	
Engineering Discipline	
Engineering Degree. (State whether <b>BEng or MEng, Grade Achieved</b> (or expected) <b>name of University</b> )	
Degree start and completion dates	
Is degree accredited?	YES <span style="margin-left: 150px;">NO</span>
Training start date	
Proposed Mentor	

We propose to include the above named trainee on the RDG Railway Engineering Graduate Scheme and agree to operate the scheme in accordance with the scheme documentation.	
Signature	
Print Name	
Date	

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## Appendix C: Institution Contacts

Institution of Engineering and Technology	Savoy Place London WC2R 0BL	Tel: 020 7240 1871 Fax: 020 7497 3609 www.theiet.org
Institution of Mechanical Engineers	1 Birdcage Walk Westminster London SW1H 9JJ	Tel: 020 7222 7899 Help line: 0845 226 0211 Fax: 020 7233 1654 www.imeche.org
The IMechE registration number for the RDG Scheme is <b>PDS551</b> .		
The IET registration number for the RDG Scheme is <b>0755.17.PD</b> .		

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## Appendix D1: RDG REGS Line Manager Report

<b>Name of Grad Engineer</b>	
<b>Dates of Activity</b>	
<b>Activity</b>	
<b>Location / Company</b>	

**Line managers please mark a score - ALL BOXES TO BE COMPLETED**

### Marking key

Performs exceptionally well and shows full personal autonomy and responsibility	<b>4</b>
Good performance in complex contexts without supervision	<b>3</b>
Exhibits some individual responsibility requiring some supervision	<b>2</b>
Requires significant supervision / performs only basic tasks	<b>1</b>
Unable to assess in this placement	<b>n/a</b>

### A – Knowledge and understanding of engineering principles

<b>1</b>	Maintains a sound theoretical approach to engineering technology	
<b>2</b>	Engages in creative and innovative development of technology	

### B - Demonstrates practical application of appropriate engineering solutions

<b>3</b>	Identifies opportunities and participates in development activities	
<b>4</b>	Plans implements and evaluates engineering solutions	

### C - Technical and Commercial Leadership and Management

<b>5</b>	Effective planning and implementation of tasks, budgets & resources	
<b>6</b>	Ability to lead teams and develops appropriate skills in others	

### D - Demonstrate effective interpersonal skills

<b>7</b>	Communicate in English with others at all levels	
<b>8</b>	Presentation of ideas and ability in personal and social skills	

### E - Personal Commitment and Professional Conduct

<b>9</b>	Implementation of safe systems of work, legislation regulations	
<b>10</b>	Undertake engineering activities in a sustainable manner	

<b>Remarks on performance during placement</b>	
<b>Manager name</b>	
<b>Signed - Line Manager</b>	
<b>Company</b>	
<b>Contact phone No</b>	
<b>Date</b>	
<b>Graduate Engineers comments on placement</b>	
<b>Signed - Graduate Engineer</b>	

Copies of this form to be sent to: (1) Mentor, (2) TOC Training Dept and (3) RDG.

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## Appendix D2: RDG Railway Engineering Graduate Scheme Line Manager Report – to be used when in responsible post

<b>Name of Engineer</b>	
<b>Dates of Activity</b>	
<b>Activity</b>	
<b>Location / Company</b>	
<b>Candidate to list objectives for this period:</b>	
<b>How well did the candidate accomplish their objectives during this period?</b>	
<b>What skills did the Candidate develop?</b>	
<b>What activities did the Candidate do well?</b>	
<b>What activities could the Candidate have done better? Please include suggestions for improvement.</b>	
<b>Did the Candidate achieve any tasks over and above the objectives set?</b>	

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<b>Please comment on the Candidate's interpersonal skills, written and oral.</b>	
<b>Please comment on the Candidate's engineering skills.</b>	
<b>Please comment on the Candidate's commercial skills.</b>	
<b>Were any additional training needs identified during this placement?</b>	
<b>Please give a summary for the period under review.</b>	
<b>Signed (Manager)</b>	<b>Print Name</b>
<b>Position</b>	
<b>Date</b>	<b>Phone Number</b>
<b>Graduate Engineers Comments</b>	
<b>Signed Graduate Engineer</b>	

Copies of form to be sent to: (1) Mentor, (2) TOC Training Dept and (3) RDG.

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### Appendix E1: Training Programme Minimum Requirements – Mandatory

<b>Main placements</b>	<b>Duration (weeks)</b>	<b>Typical Location</b>
Hands-on maintenance practice *	8 to 10	TOC depot
Maintenance Management *	6 to 8	TOC depot
Technical investigations and engineering standards *	9 to 12	TOC
Project Management	4 to 6	TOC or Consultancy
Main Works Experience	6 to 8	OEM Main Works
Engineering Design and Development	10 to 15	Engineering Design office or Research Project
<b>Short placements</b>		
Operations appreciation	2 to 4	TOC
Financial and Commercial appreciation	2 to 4	TOC or ROSCO
Institution and Professional Activities, including Outreach Activities	2 to 3	Events
<b>Formal courses</b>	<b>Duration (days)</b>	
Induction *	3	TOC and RDG
Traction systems *	10	Course provider
Machine tool appreciation course	5/10	Course provider
Welding appreciation course	3	Course provider
General management skills	Variable	Course provider
System Engineering	1	Course provider
Digital Railway Education day	1	RDG
Common Safety Methods for Risk Assessment	3	RDG
Software systems integration and configuration management	5	Course provider
Presentation skills	Variable	Course provider

Any individual programme must include all of the above items.

\* These items must be undertaken during the first year of training

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## Appendix E2: Training Programme Minimum Requirements – Optional

<b>Main placements</b>	<b>Duration (days)</b>	<b>Typical Location</b>
Infrastructure Appreciation	15	Network Rail
Train Driving Experience	8	Heritage Railway
Digital Railway placement	3	RDG
Technical Visits – see Appendix E3	Various	Various

The above optional placements and any other additional placements may be added at the discretion of the TOC/FOC and these should not detract from the core items listed in Appendix E1.

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### Appendix E3 Training Programme – Technical Visits

#### Technical Visits

On behalf of the REGS Scheme RDG may, on occasions, facilitate a technical visit to a railway industry related manufacturer or equipment maintenance facility, infrastructure or rail vehicle major project undertaking, design office or consultancy. These visits are normally of 1-day duration and within the UK, although overseas visits are not excluded which may be of a longer duration.

The key objective of the visit would be to provide an opportunity to benefit the Graduate Engineer with exposure to activity outside of his/her normal duties with their employer. The visit would be arranged and escorted by an RDG representative and normally such visits would be limited to 6 – 8 developing engineers.

To ensure such visits provide value to participants a suitably aligned assignment would be required to be submitted by the developing engineer to the organiser within 10 days of the visit from which the success criteria of the visit can be assessed. A record of the visits and the success or otherwise of the programme offered will be reviewed at the REGS Steering Group.

Participating Graduates will require permission from their employing Company to attend, travel costs and subsistence/accommodation shall be met by the employing Company. Costs associated with the visit programme, (if any) shall be shared pro-rata between the participating companies.

Examples of Technical visits are :-

- i) Rail vehicle manufacturing/assembly plant
- ii) Rail vehicle major modernisation/upgrade or renovation project
- iii) Signalling/rail infrastructure upgrade/ modernisation project
- iv) Rail related civil engineering project
- v) Major electrical or mechanical repair facility
- vi) Engineering consultancy

*This list is not exhaustive*

Details of technical visits as and when they become available will be notified to participating Companies and the developing engineers.

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## Appendix F (1): Competence Record Form – IEng (UK SPEC v 4)

<b>Name of Candidate Engineer</b>	
<b>Current Post</b>	
<b>Location of Work</b>	
<b>Date Record Completed</b>	

Competence	Element	Level Achieved (tick)				Notes
		1	2	3	4	
A. Use a combination of general and specialist engineering knowledge and understanding to apply existing and emerging technology	A1. Have maintained and extended a sound theoretical approach to the application of technology in engineering practice					
	A2. Use a sound evidence-based approach to problem-solving and contribute to continuous improvement					
B. Apply appropriate theoretical and practical methods to design, develop, manufacture, construct, commission, operate, maintain, decommission and re-cycle engineering processes, systems, services and products	B1. Identify, review and select techniques, procedures and methods to undertake engineering tasks					
	B2. Contribute to the design and development of engineering solutions					
	B3. Implement design solutions for equipment or processes and contribute to their evaluation					
C. Provide technical and commercial management	C1. Plan the work and resources needed to enable effective implementation of engineering tasks and projects					
	C2. Manage (organise, direct and control), programme or schedule, budget and resource elements of engineering tasks or projects					
	C3. Manage teams, or the input of others, into own work and assist others to meet changing technical and managerial needs					
	C4. Take an active role in continuous quality improvement					
D. Demonstrate effective interpersonal skills	D1. Communicate in English with others at all levels					
	D2. Clearly present and discuss proposals, justifications and conclusions					
	D3. Demonstrate personal and social skills and awareness of diversity and inclusion issues					
E. Demonstrate a personal commitment to professional standards, recognising obligations to society, the profession and the environment	E1. Understand and comply with relevant codes of conduct					
	E2. Understand the safety implications of their role and manage, apply and improve safe systems of work					
	E3. Understand the principles of sustainable development and apply them in their work					
	E4. Carry out and record CPD necessary to maintain and enhance competence in own area of practice					
	E5. Understand the ethical issues that may arise in their role and carry out their responsibilities in an ethical manner					

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## Appendix F (2): Competence Record Form – CEng (UK SPEC v 4)

<b>Name of Candidate</b>	
<b>Current Post</b>	
<b>Location of Work</b>	
<b>Date Record Completed</b>	

Competence	Element	Level Achieved (tick)				Notes
		1	2	3	4	
A. Use a combination of general and specialist engineering knowledge and understanding to optimise the application of existing and emerging engineering technology	A1. Have maintained and extended a sound theoretical approach to enable them to develop their particular role					
	A2. Are developing technological solutions to unusual or challenging problems, using their knowledge and understanding and/or dealing with complex technical issues or situations with significant levels of risk					
B. Apply appropriate theoretical and practical methods to the analysis and solution of engineering problems	B1. Take an active role in identification and definition of project requirements, problems and opportunities					
	B2. Can identify the appropriate investigations and research needed to undertake the design, development and analysis required to complete an engineering task and conduct these activities effectively					
	B3. Can implement engineering tasks and evaluate the effectiveness of engineering solutions					
C. Provide technical and commercial leadership	C1. Plan the work and resources needed to enable effective implementation of a significant engineering task or project					
	C2. Manage (organise, direct and control), programme or schedule, budget and resource elements of a significant engineering task or project					
	C3. Lead teams or technical specialisms and assist others to meet changing technical and managerial needs					
	C4. Bring about continuous quality improvement and promote best practice					
D. Demonstrate effective interpersonal skills	D1. Communicate in English with others at all levels					
	D2. Clearly present and discuss proposals, justifications and conclusions					
	D3. Demonstrate personal and social skills and awareness of diversity and inclusion issues					
E. Demonstrate a personal commitment to professional standards, recognising obligations to society, the profession and the environment	E1. Understand and comply with relevant codes of conduct					
	E2. Understand the safety implications of their role and manage, apply and improve safe systems of work					
	E3. Understand the principles of sustainable development and apply them in their work					
	E4. Carry out and record CPD necessary to maintain and enhance competence in own area of practice					
	E5. Understand the ethical issues that may arise in their role and carry out their responsibilities in an ethical manner					

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### Appendix F (3): Competence Level Definitions to be used in the RDG Railway Engineering Graduate Scheme

Level	Summary	Definition
1	Aware	<p>Performs the activity with significant supervision and guidance. Performs basic routine and predictable tasks. Little or no individual initiative.</p> <p>This level of competence would not be sufficient for the candidate to progress an application for Professional Registration.</p>
		Summary:- Basic ability
2	Familiar	<p>Performs the activity in a range of contexts. Competent but requires guidance.</p> <p>Supervision and guidance required, particularly in more complex circumstances. Some individual responsibility or autonomy.</p> <p>This is the minimum level of competence for a candidate seeking Professional Registration. It should be supplemented by higher levels of competence in the areas most relevant to the field of engineering in which the candidate is employed.</p>
		Summary:- Competent but needs guidance from a superior
3	Skilled	<p>Fully competent in the activity identified. No guidance required. Performs the activity in some complex and non-routine contexts. Significant responsibility and autonomy. Can oversee the work of others.</p> <p>This is the normal level of competence required by candidates seeking Professional Registration.</p>
		Summary:- Fully Competent in the specified area
4	High	<p>Performs the activity in a wide range of complex and non-routine contexts. Wide impact on the business.</p> <p>Substantial personal autonomy. Able to develop other staff in the activity.</p> <p>This indicates a high level of competence and suitability for election to Fellowship of the Institution.</p>
		Summary:- Exceptional performance in the specified area

# RDG Railway Engineering Graduate Scheme Handbook

## Appendix G: IMechE MPDS Guidance

### 1. Trainee Guide extract from IMechE Developing Engineers toolbox

### Using the MPDS tools

- Contents and Introduction
- Getting started with the MPDS tools
- **Using the MPDS tools**
- Compulsory Submissions
- Optional Submissions
- Completing MPDS

**Using the MPDS tools is simple**

Log in to your account at [www.imeche.org/careerdeveloper](http://www.imeche.org/careerdeveloper) or enter your IMechE username and password in the log in fields in the top right hand corner of any page of the IMechE website, navigate to Your Account and then click My MPDS and SRS Tools. If you have any trouble logging in to the tools, email [mpds@imeche.org](mailto:mpds@imeche.org)

Once logged in, you will be able to view your MPDS status. Make sure that your MPDS year and quarter are correct and that any previous experience you have claimed is showing. If any of these details are incorrect, email [mpds@imeche.org](mailto:mpds@imeche.org) for an update.



These areas form the basis of your MPDS and each allow you to record and submit your progress. They are designed to guide you through each quarter and year and allow you to pull together your submissions ahead of your Annual Assessment.

It is highly important to develop a good reporting style through regular submissions. By building a record of competence, you are demonstrating your skills and knowledge base, which will be used as part of the application for professional registration.



MPDS Toolkit - Developing Engineers 5

### 2. Mentor Guide Extract from IMechE Mentor Toolbox

### Using the MPDS tools

- Contents and Introduction
- Getting started with the MPDS tools
- **Using the MPDS tools**
- Compulsory Submissions
- Optional Submissions
- Completing MPDS

**Using the MPDS tools is simple**

Log in to your account at [www.imeche.org/careerdeveloper](http://www.imeche.org/careerdeveloper) or enter your IMechE username and password in the log in fields in the top right hand corner of any page of the IMechE website, navigate to Your Account and then click My MPDS and SRS Tools. If you have any trouble logging in to the tools, email [mpds@imeche.org](mailto:mpds@imeche.org)

Once logged in, you will need to complete your training details to ensure your profile supports the company scheme accreditation requirements. You should include the date and type of any UK-SPEC and MPDS mentoring training that you've undertaken.



These areas allow you to review and respond to your Developing Engineer's submissions. The summary page will show if you have any outstanding submissions awaiting review within each area. Simply click on the relevant link to be taken to the review tool.

You will also see a list of Developing Engineers assigned to you and the levels they are working towards.

If your Developing Engineer is not showing, email [mpds@imeche.org](mailto:mpds@imeche.org) and let us know so we can connect you. It is highly important that your Developing Engineer develops a good reporting style through regular submissions. By building a record of competence, they are demonstrating their skills and knowledge base, which will be used as part of the application for professional registration.



MPDS Toolkit - Mentors 5

# **RDG Railway Engineering Graduate Scheme Handbook**

## Appendix H: List of Mentors

A list of mentors can be provided on request to the Scheme Manager Ione Ojanguren

Contact [ione.ojanguren@raildeliverygroup.com](mailto:ione.ojanguren@raildeliverygroup.com)

# RDG Railway Engineering Graduate Scheme

## Handbook

### Appendix I: RDG staff profile

#### Job Description

**Job Title** RDG Scheme Advisor

#### **Purpose of Job**

Advise Scheme members on Undergraduate/Graduate recruitment.

Advise the REGS Steering Group on Development of Training Policy.

Project manage the development of the RDG MPDS scheme.

Present the scheme to the appropriate Institution's for Accreditation/re-accreditation.

#### **Principal Accountabilities**

- 1) Advise Scheme members in respect of Graduate Engineer recruitment.
- 2) Advise on the development of Scheme member's placement programmes in conjunction with the Mentors.
- 3) Advise on training arrangement's for Mentors.
- 4) Lead Scheme Review Meetings with each TOC to ensure that they meet the requirements of the REG Scheme recommending corrective actions where necessary.
- 5) Produce and present progress reports about the scheme to all interested parties;  
RDG  
Scheme members  
Engineering Institutions
- 6) Liaise on a regular basis with the REGS Manager.

# RDG Railway Engineering Graduate Scheme Handbook

## Appendix J: Buddy Guidance

<b>1</b>	<b>Introduction</b>	
	<p>New candidates are encouraged to find a 'Buddy' who can give informal guidance to those newly joining the REG Scheme.</p> <p>Once approached, potential Buddies should offer help and support. Share contact information. Discuss your experience on the REG Scheme. Advise on how best to take advantage of courses, induction and REGS conference, etc.</p> <p>Encourage attendance at IMechE and IET railway events, lectures etc.</p> <p>Show how to get help from Mentors, Line managers and Scheme Advisor.</p> <p>Q &amp; A.</p>	
<b>2</b>	<b>Continuous Support</b>	
	<p>Support new graduate with any questions they may have regarding the scheme or the railway in general.</p> <p>Encourage new REGS graduate to look at optional events and courses within the REG scheme.</p> <p>Help new graduate network with other graduates on the REG Scheme.</p>	
<b>3</b>	<b>Feedback</b>	
	<p>Consider how to support your Graduate going forward and if appropriate contact the Scheme Advisor and/or Scheme Coordinator with appropriate feedback.</p>	



# RDG Railway Engineering Graduate Scheme Handbook

## Appendix L1: Review Meeting Agenda

### RDG RAILWAY ENGINEERING GRADUATE SCHEME REVIEW MEETING

#### OBJECTIVE

The objective of the 6 monthly review meetings is to review the Graduate's progress in the Scheme, determine if additional support or guidance would be helpful and to set out a plan of action for the next 6 months.

Quarterly and if applicable Annual reports should be up to date and posted on MPDS at least 36 hours prior to the meeting.

ITEM	TOPIC	COMMENTS
1	Introductions	As Required
2	Graduate Engineer presentation to include: -	A presentation to attendees covering topics below as applicable
2.1	Summary of last 6 months activities	Inform the meeting on interesting aspects of your recent experience, progress made or any roadblocks you have encountered.
2.1	Progress on formal Training Placements, recent and planned activity.	Comments on Courses attended, are there any changes needed, include successes or disasters.
2.2	Discussion on competence development	Suggest areas where more support is required.
2.3	MPDS Records,	Discussion on past two quarterly reports and/or Annual report status.
2.4	Further learning	Plans if any for further learning and progress if applicable
2.5	Engineering Community engagement, contributions to Corporate Social Responsibility	What are the Graduates plans intentions in respect of engagement in the wider community and how
2.6	Forward Planning, arrangements for meetings with mentor	An outline plan for the next 6 months, objectives, timescales and expected outcomes.
3	Line Managers Comments	
4	Mentors Comments	
5	REGS Advisor Comments	
6	Candidate feedback	
6	Scheme Marking	REGS Advisor KPI for TOC
7	AoB	
8	Next Meeting	

# RDG Railway Engineering Graduate Scheme Handbook

## Appendix L2: Review Meeting Record Form

<b>TOC</b>		<b>Date of Review</b>		
<b>Trainee</b>	<b>Post</b>	<b>Location</b>	<b>Mentor</b>	<b>eMPDS</b>
<b>Others present:</b>				

No	Check	No	Yes	Score
1	Is there an agreed training programme?	0	5	
	Have hand and machine tool skills been covered satisfactorily?	0	5	
	Is the programme being achieved?	0	5	
	Adjust if actions are in place to resolve issue: award 0 to 3			
2	Are line manager reports up to date?	0	5	
	Are reports constructive / appropriate?	0	5	
	Are trainee comments included?	0	5	
	Adjust if actions are in place to resolve issue: award 0 to 3			
3	Is candidate registered correctly on MPDS?	0	5	
	Are draft quarterly reports being submitted promptly?	0	5	
	Are annual reports being completed promptly?	0	5	
	Adjust if actions are in place to resolve issue: award 0 to 3			
4	Has a trained mentor been allocated?	0	5	
	Are mentor meetings diaried and taking place quarterly?	0	5	
	Adjust if actions are in place to resolve issue: award 0 to 3			
5	Has trainee achieved / is expecting to achieve Accredited Degree?	0	5	
	Is Degree at required level and/or is Further Learning planned?	0	5	
	Adjust if actions are in place to resolve issue: award 0 to 3			
6	Is a Competence Monitoring Record System in use?	0	5	
	Does process include trainee / mentor carrying out assessment six monthly?	0	5	
	Is competence achievement profile satisfactory?	0	5	
	Adjust if actions are in place to resolve issue: award 0 to 3			
7	Are arrangements for Management Training in Place?	0	5	
	Are courses proposed/undertaken at suitable standard?	0	5	
	Adjust if actions are in place to resolve issue: award 0 to 3			
8	Quality and relevance of training / work experience undertaken.	score 1 to 10		
	TOTAL			

No	Corrective Actions	Target timescale	Complete

### Notes

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**Next review date**

# RDG Railway Engineering Graduate Scheme

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### Appendix M: Sample Training Objectives

The training objectives listed below have been prepared to assist line managers and mentors arranging training to focus on the main requirements. They should not be taken as a definitive list of objectives, but used as a basis for formulating targets for candidates prior to undertaking particular training placements. It is recommended objectives be discussed with the Mentor and changed or modified to meet the trainee’s individual development needs, drawn as needed from the lists provided and with further relevant objectives added.

<b>Hands-on maintenance practice (8 – 10 weeks)</b>	
This is one of the most important opportunities to experience the working environment at maintenance locations and to understand how rolling stock is maintained and components and systems interact. The placement needs to be early in the training phase, ideally immediately following Induction.	
•	To form relationships with the workforce and become accepted as part of the team.
•	Work on shop floor with fitters and/or technicians to gain an understanding of a range of maintenance practices.
•	To physically assist in the maintenance of units and gain knowledge of how components and systems work and interact.
•	To experience the full shift pattern operated by a TOC and the impact this can have on productivity.
•	To gain first hand knowledge of the communication between management and the shop floor.
•	To understand the resources and processes involved and how they have an effect on production.
•	To give a critical assessment of what has been observed during the placement.
•	To understanding the systems and procedures in place and why they are there.

<b>Maintenance Management (6 - 8 weeks)</b>	
It is clearly important to communicate the objectives stated below to secure the best possible training placement. Arrange a meeting prior to commencing the placement to agree the objectives.	
•	Gain an appreciation of the financial impact of planning decisions.
•	Understand how maintenance management affects quality.
•	Gain an appreciation of how the content of maintenance documents and standards are communicated to staff.
•	Undertake risk assessments relevant to maintenance planning.
•	Experience the skills needed in successful management of people.
•	Understand manpower allocation.
•	Carry out production planning for both normal and abnormal circumstances considering all of the following aspects: <ul style="list-style-type: none"> <li>– Balanced exams, Shunting – drivers, etc, Scheduling of work, Availability requirements, Stores – stock levels, lead times, Software – XV, Ravers, Baan, Equinox, SAP, etc, Records, Audit Trail.</li> </ul>
•	Understand the relevance and application of Quality Processes to Maintenance Management including the relevance of ISO 9001.

## RDG Railway Engineering Graduate Scheme Handbook

### **Technical investigations and engineering standards (9-12 weeks)**

This is an opportunity to engage in engineering development. Small project implementation, engineering change management, risk assessment and reliability improvements as a minimum. This placement presents the opportunity to contribute to 'B' competences with evidence of understanding the engineering aspects of rolling stock and its application.

- |   |  |
|---|--|
| • | Gain an understanding of the engineering characteristics of the fleet operated by the Train Operating Company.   |
| • | Research and understand the main failure modes of the fleet which affect the performance of the trains in service.   |
| • | Prepare and present a report to include: <ul style="list-style-type: none"> <li>– failure modes</li> <li>– trends</li> </ul>   |
| • | Identify possible solutions for reliability improvement and evaluate examples where revised design is required, obsolescence of equipment, maintenance quality or a revised maintenance schedule / specification is required. Evaluate to establish best solution. |
| • | Prepare and present an engineering change document to show understanding of the process.   |
| • | Conduct a study into the regulations that govern the railway industry.   |

### **Project Management (4 - 6 weeks)**

The objective of this placement is to understand the broader aspects of Project Management. Ideally, seek a placement with a Major Project Team in either a TOC or a Supplier.

- |   |   |
|---|---|
| • | Understand the issues to be considered when planning a project.   |
| • | Understand the aims and benefits of the project (problem to be solved).   |
| • | Understand the scope of the project, including stakeholders.  |
| • | Understand the issues involved in planning the project (resource, risk management etc).                                   |
| • | Understand the effect of budgetary and time constraints on the project plan.  |
| • | Understand the relationships needed to deliver a project.   |
| • | Understand the tools used to manage and execute the project ( milestone slippage chart, Red Amber Green (RAG) reporting). |
| • | Understand the purpose of project review for continuous improvement.  |
| • | Apply a Systems Engineering approach to Project Management  |
| • | Develop techniques for meeting output deadlines.  |

## RDG Railway Engineering Graduate Scheme Handbook

### **Main Works Experience (6 - 8 weeks)**

This placement may also be undertaken by a series of short placements at major equipment supply companies.

•	Gain appreciation and a practical understanding of the composition and make up of a rail vehicle.
•	Use the opportunity to study one or more vehicle systems in circumstances when components are readily accessible.
•	Gain understanding of the processes involved in overhaul and maintenance planning.
•	Evaluate the life cycle of Rolling Stock major components.
•	Compare scheduled or planned maintenance vs condition based maintenance practice.
•	Understand the interactions involved for successful supply chain management.
•	Participate and document different engineering and fabrication techniques.
•	Document the different cultures, attitudes and philosophies between maintenance depots and new build/main works.

### **Engineering Design and Development (10 – 15 weeks)**

#### **Please Note.**

Special attention is needed regarding the Engineering Design placement. For candidates who have not previously worked in a design office, the full 15 weeks (or more) should be allocated. The importance of this experience relates primarily to the development of competences 'A' covering the use of engineering fundamentals. Once the preferred location for the placement has been determined, a meeting with the design company should be set up. The candidate and their mentor should attend and, if requested, RDG will be represented. Line managers should be invited if appropriate. The placement should be timed so as to gain the maximum experience for the individual. Opportunities should be exploited and, wherever possible, an actual piece of engineering design work should be undertaken, with suitable supervision or guidance. The outcome of these placements will be reviewed at the regular REGS 6-monthly meetings and if insufficient benefit has been gained, it may be necessary to programme some additional time.

Graduates may alternatively seek out opportunities in Research and Development projects within an Original Equipment Manufacturer (OEM) or Engineering Consultancy. Candidates should engage with opportunities through working groups to gain experience in the introduction of existing and emerging technologies. A technical paper shall be written describing the work, issues considered and outcomes.

•	Gain a good understanding of the capabilities of Computer Aided Design (CAD) equipment and software.
•	Understand material selection as part of the design process.
•	Design for compliance (understand the approval process).
•	Understanding customer requirements.
•	Design for sustainability, maintenance and obsolescence.
•	Practice the application of engineering theory.
•	Understand design concepts and processes.

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## Handbook

- |   |                                   |
|---|-----------------------------------|
| • | Evaluate design and implications. |
|---|-----------------------------------|

<b>Financial and Commercial appreciation (2 - 4 weeks)</b>
--

- |   |  |
|---|--|
| • | Understand the data flows between engineers and the finance department.  |
| • | Basic financial understanding (if required).   |
| • | Organisation of finance department (who does what).  |
| • | Principal systems, processes and controls.   |
| • | Budgets: <ul style="list-style-type: none"> <li>– What goes into the engineering budget</li> <li>– How the engineering budget fits into company budget.</li> </ul> |
| • | Business/investment planning - what goes into it and understanding of it.  |
| • | Appreciation of train financing.   |
| • | Understand the elements which need to be included in a maintenance contract.   |
| • | Understand the impact of maintenance on service provision and costs.   |
| • | Understand the role of Rolling Stock Leasing Companies (RoSCos), lease types and implications for service quality and maintenance.                                 |
| • | Understand the role of suppliers and contracts.  |
| • | Understand the role of Network Rail and track access on service provision.   |
| • | Examine methods of revenue collection and protection.  |
| • | Understand the end-users view of the service provided.   |
| • | Gain an appreciation of the 'Big Picture' including Budgets, Utilities bills/rent, Procurement, HR, and how it all comes together.                                 |

<b>Operations appreciation (2 - 4 weeks)</b>
--

- |   |   |
|---|---|
| • | Study the conditions of service of operations staff.  |
| • | Observe drivers at work and understand how driving standards are maintained. Develop an understanding of train driving to gain an appreciation of the relationship between the engineering and operational imperatives. |
| • | Visit both modern and mechanical signal boxes to understand the fundamentals of signalling and control systems which ensure safe operation of trains.   |
| • | Study the development of European Railway Traffic Management System (ERTMS), attending any appropriate courses or seminars and arranging a visit to observe the system in operation, wheresoever that may be.           |
| • | Understand the role of safety with respect to communications.   |
| • | Understand the relationship of performance success/failure on customers.  |
| • | Appreciate geographical/infrastructure restrictions on running trains.  |
| • | Observe key issues/challenges to the organisation and possible areas for improvement.   |

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<b>Institution, Professional and Outreach Activities</b>	
Note that these activities should be undertaken during each of the first two years of training, and then <u>ongoing</u> as part of CPD throughout your engineering career.	
•	Participate in Outreach Activities. It is expected that the current graduate trainees will take part in Outreach Activities. This will include each candidate identifying one school, one college and one University (usually the University where they themselves studied) and maintaining contact with them to make the location aware of railway engineering opportunities in the railway industry.
•	Attend Institution evening meetings in the relevant locality (these are usually free) to enhance industry knowledge and to develop a network of professional contacts.
•	Write and present a paper at an Institution event.
•	Attend Institution and Industry seminars, meetings, conferences, and learned papers, obtaining sponsorship from Employer or Institution sources where possible.
•	Join an Institution committee so as to participate in these organisations, and take part in the organisation of events.

<b>Infrastructure appreciation (3 weeks)</b>	
•	Understanding the infrastructure maintenance tasks performed by maintenance engineers and production gangs in daily operation – Participating hands-on all tasks where possible. (Nights/weekends)
•	Understanding the functions and operations of various rail track maintenance machines (Tamper machine, rail grinder machine, stoneblower etc.)
•	Work with Signal Maintenance Engineers to gain an appreciation of the interface risks and maintenance challenges
•	Work with OLE or Power Supply Maintenance Engineers to appreciate the interface issues, isolation procedures and maintenance challenges
•	Understanding the process of maintenance planning/management and the governing factors taken into consideration in all processes.
•	Understand the organisation structure of a Network Rail Delivery Unit.
•	Conduct a study into the effects of Rolling Contact Fatigue on maintenance delivery.

# RDG Railway Engineering Graduate Scheme Handbook

## Train Driving Experience (2 weeks)

### Pre-conditions.

Candidates for this course must have had a minimum of 6 months experience of railway engineering, and have completed the shop floor hands-on maintenance placement. They must have also visited a signal box and understand the basics of railway signalling, and be in possession of a PTS qualification.

- Study the preparation and disposal requirements of diesel electric locomotives.
- Study brake systems in use on main line locomotives including air and vacuum train brake controls.
- Undertake practical experience of coupling and uncoupling.
- Gain driving experience of a main line diesel electric locomotive under supervision, both light engine and hauling a train.
- Understand the operation of block signalling and undertake signal box operation under supervision.

# RDG Railway Engineering Graduate Scheme Handbook

## Appendix N: Book List

<b>Title</b>	<b>Author</b>	<b>Publisher</b>	<b>In IMechE Library</b>
All Change - British Railway Privatisation	R Freeman & J Shaw	McGraw Hill 2000	Yes
BR Diesel Traction Manual for Enginemen		BR 1962	Yes
BR Equipment and BR Equipment 2	David Gibbons	Ian Allan 1986 and 1990	Yes
Carbon Brushes & Electrical Machines		Morganite Electrical Carbon Limited 1978	
Electric Motors and Drives	Austin Hughes	Newnes 2 <sup>nd</sup> edition 1993	Yes
Electric Traction	A T Dover	Pitman 4 <sup>th</sup> edition 1963	Yes
George and Robert Stephenson	L T C Rolt	Penguin Books 1960	Yes
Locomotives & Coaching Stock	Published annually	Platform 5	
Modern Railways	Monthly periodical	Key Publishing	
Power Electronics	Mohan, Undeland and Robbins	John Wiley 2 <sup>nd</sup> edition 1995	Yes
Practical Railway Engineering	C F Bonnett	Imperial College Press 1998	Yes
Railway Engineering	V A Profillidis	Ashgate Publishing Ltd 2 <sup>nd</sup> edition 2000	yes
Red for Danger	L T C Rolt	Pan Books 1966 republished recently	yes
Steam in the Blood	R H N Hardy	Ian Allan 1971	yes
The Essence of Electric Power Systems	J A Harrison	Prentice Hall 1999	yes
The Mechanicals	L T C Rolt	Heinemann 1967	yes
The Thyristor and its Applications	A W J Griffin and R S Ramshaw	Chapman and Hall 1965	
Two Miles a minute	O S Nock	Patrick Stephens Ltd 1980	
The Deming Philosophy	Michael Tveite	British Deming Association 1992-5	
Quality in Sales			
Learning and Leadership			
Out of the Crisis			
From Theory to Strategy			

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<b>Title</b>	<b>Author</b>	<b>Publisher</b>	<b>In IMechE Library</b>
Engineering Money	Richard Hill and George Solt	Wiley (2010) ISBN 978-0-470-54601-7	
Planes, Trains and Automobiles: Why Men Love Things That Go By	Dan Kieran	John Murray (2009) ISBN: 978-848540149	
Obstruction Danger	Adrian Vaughan	Guild Publishing	
Train Doctor: Trouble Shooting with Diesel and Electric Traction	Roger Senior	Pen Sword Books Ltd	
Electric Trains. Their Equipment and Operation Volumes I and II	W A Agnew	Virtue and Co Ltd 1937	
The Railway Clearing House in the British Economy 1842 – 1922.	P S Bagwell	Allen and Unwin 1968	

# RDG Railway Engineering Graduate Scheme Handbook

## Appendix O: Trainee Feedback Form

<b>TOC</b>		<b>Date of Review</b>	
<b>Trainee</b>		<b>Mentor</b>	

Question	Trainee response	Comments
<b>1. What has been your best work experience or training placement and why?</b>		
<b>2. Have you had any unsatisfactory training placements? Why?</b>		
<b>3. Were any changes made resulting from either 1 or 2 above?</b>		
<b>4. Any general comments you wish to make about your training</b>		
<b>Official use only</b>		

# **RDG Railway Engineering Graduate Scheme Handbook**

# RDG Railway Engineering Graduate Scheme

## Handbook

### Appendix P: Professional Review Advice

Those approaching the end of the scheme and who are preparing for their 'Professional Review' are advised to note the following points. Application for Professional Registration will normally be via either the IMechE or IET.

In the case of IMechE candidates, you can use the MPDS records to extract relevant Competence development information and transfer this to the IMechE application form. It is not possible to present the actual MPDS records to the PRI panel.

For IET candidates the same principal applies however it is recommended a record of MPDS entries is recorded in the IET Career Manager CPD log as this can be referenced in the on-line application.

. The advice below has been obtained from the IMechE and similar advice is relevant to IET candidates.

#### **Preparing for Professional Review - Interview**

- 1 Submit your application form, completing all the sections and obtaining signatures of your two sponsors, one of whom is usually your Mentor
- 2 Prepare a check list of the examples you plan to raise at interview, under each of the 5 competences.
- 3 Prepare for your interview:

You should be aware the Interview may be conducted on line via TEAMS video meeting or similar technology.

The interview is about your role, your responsibilities, your experience and your expertise. You will have 45 minutes in the interview, and you are expected to do 70 to 75% of the talking.

The first question will almost certainly be, "tell me about yourself..." To answer this, prepare a 2-minute (max) speech describing yourself, your background and your role, providing information to allow the interviewers to gain an overview of your competences A B C D and E. Think about the job you do. This will almost always be covered in the first question. A strong first answer will help your confidence.

Answer any supplementary questions asked.

Have available supporting evidence such as technical drawings, sketches, calculations, photographs or artefacts which will help to illustrate your competence examples.

Don't work from a script!

Be smart: wear a suit and prepare as you would for a job interview. Arrive early.

Posture: Look interviewer in the eye, don't fiddle with your hands, or put your chin in your hand, speak clearly; don't mumble or put your hand in front of your mouth.

# **RDG Railway Engineering Graduate Scheme**

## **Handbook**

Use your checklist of points that you plan to cover at the end of the interview. If you didn't discuss something relevant, raise it before the end of the interview.

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## Preparing for Professional Review – Competence assessment

Competence A – Knowledge and Understanding of Engineering Principles	Describe a situation where your technical expertise made a significant difference.
Competence B – Application of Engineering Principles	Give an example when you initiated a change in a process or operations.  Describe a time when you applied a new piece of technology to an existing task; what were the benefits and how did you determine there would be a benefit?
Competence C – Technical and Commercial Leadership/Management	Give an example of a decision that was made in your area that had an adverse impact on another area or department.  Describe a time when you utilised your leadership ability to gain support for something that was initially strongly opposed by others.
Competence D – Effective interpersonal skills	Describe the most difficult or complex idea, situation or process you have ever had to explain to someone. How did you explain it, were you successful?  Describe a situation where you made a compromise for the good of the team, what was your role, what steps did you take?
Competence E – Commitment to Professional Standards, society and the environment	Give an example of how you have taken control of your career.  Give an example of how your understanding of a community issue helped you address a business problem, issue or concern.

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## Preparing for Professional Review – Interviewers Check Sheet

<p>Introductions</p>	<p>You are encouraged to give a <u>very</u> brief introduction yourself.</p>
<p>Demonstrate their Competence in areas A to D</p>	<p>Invite applicant to talk about current job, role and responsibility and illustrate with a specific engineering project. You may wish to use questions such as:</p> <p>Describe a project the applicant has been involved in which has given the greatest challenge or most job satisfaction.</p> <p>Demonstrate how the applicant has deepened and/or broadened their knowledge and understanding during your career since graduation.</p> <p>Describe how the applicant has extended their knowledge of other related disciplines and/or involvement in multi-disciplinary projects.</p>
<p>Professional Conduct and Commitment</p>	<p>The applicant should have an understanding of codes of conduct and an awareness of relevant legislation – health, safety, environmental in the country they work in. This may become clear from the previous discussion.</p> <p>Ask for examples of their contribution to the development of young engineers or the promotion of engineering – this is not a requirement but may support their application if achieved.</p>
<p>Development Action Plan for future Continuing Professional Development – mandatory under UK-SPEC</p>	<p>Seek evidence of applicant’s commitment to CPD using questions such as:</p> <p>Can the applicant influence it?</p> <p>How do they see themselves developing in the medium to long term?</p>
<p>Closure</p>	<p>Invite applicant to add anything which has not been covered and is viewed as important</p>

# RDG Railway Engineering Graduate Scheme Handbook

## Appendix Q: Mentor Check list

<b>Candidate</b>		<b>TOC</b>	
<b>Date commenced</b>		<b>Mentor</b>	

As an aid to mentoring, this check list is offered for Mentors and Candidate to enable easy monitoring of review meetings and progress.

### Initial Review

<b>Ref</b>	<b>Activity</b>	<b>Planned Date</b>	<b>Actual Date</b>
<b>1</b>	Are you, the Mentor, registered as a Mentor with the appropriate Institution, and (re-)trained within last 3 years?		
<b>2</b>	Does the Candidate have Institution Membership?		
<b>3</b>	Has the Candidate applied to the IMechE for registration under MPDS? (Note IET Members must also become Affiliates of the IMechE to enable the use of MPDS).		
<b>4</b>	Establish whether the Candidates Academic achievements are relevant for IEng or CEng Registration.		
<b>5</b>	If Further Learning is needed, establish how this will be treated by the Candidates employing organisation.		
<b>6</b>	Establish whether the Candidate has previously completed years of MPDS (with another company) so as to establish the start year under the scheme.		
<b>7</b>	Establish whether the Candidate has any other previous industrial experience and discuss whether to apply for an exemption under MPDS.		
<b>8</b>	Discuss hand and machine tool experience with the Candidate and establish whether this has already been covered or whether further training is needed.		



	Quarterly Reviews - Activity	Year 1		Year 2		Year 3	
		Planned Date	Actual Date	Planned Date	Actual Date	Planned Date	Actual Date
<b>Q1</b>	Review draft Quarterly Report and line manager's report - usually submitted electronically - and return comments.						
	Meet candidate to discuss experience and sign off Quarterly Report on MPDS.						
	At meeting, discuss and agree objectives and competence targets for the next Quarter (optional on MPDS)						
	Advise the candidate and assist in establishing the best development opportunities for the individual.						
<b>Q2</b>	Review draft Quarterly Report and line manager's report - usually submitted electronically - and return comments.						
	Meet candidate to discuss experience and sign off Quarterly Report on MPDS.						
	At meeting, discuss Candidate's assessment of competence and decide agreed levels.						
	At meeting, discuss and agree objectives and competence targets for the next Quarter (optional on MPDS)						
	Advise the candidate and assist in establishing the best development opportunities for the individual.						
<b>Q3</b>	Review draft Quarterly Report and line manager's report - usually submitted electronically - and return comments.						
	Meet candidate to discuss experience and sign off Quarterly Report on MPDS.						
	At meeting, discuss and agree objectives and competence targets for the next Quarter (optional on MPDS)						
	Advise the candidate and assist in establishing the best development opportunities for the individual.						
<b>Q4</b>	Review draft Quarterly Report and line manager's report - usually submitted electronically - and return comments.						
	Meet candidate to discuss experience and sign off Quarterly Report on MPDS.						
	At meeting, discuss Candidate's assessment of competence and decide agreed levels.						
	Complete and submit annual report to the Institution via MPDS.						
	At meeting, discuss and agree objectives and competence targets for the next Quarter (optional on MPDS)						

	Quarterly Reviews (continued) - Activity	Year 4		Year 5		Etc	
		Planned Date	Actual Date	Planned Date	Actual Date		
<b>Q1</b>	Review draft Quarterly Report and line manager's report - usually submitted electronically - and return comments.						
	Meet candidate to discuss experience and sign off Quarterly Report on MPDS.						
	At meeting, discuss and agree objectives and competence targets for the next Quarter (optional on MPDS)						
	Advise the candidate and assist in establishing the best development opportunities for the individual.						
<b>Q2</b>	Review draft Quarterly Report and line manager's report - usually submitted electronically - and return comments.						
	Meet candidate to discuss experience and sign off Quarterly Report on MPDS.						
	At meeting, discuss Candidate's assessment of competence and decide agreed levels.						
	At meeting, discuss and agree objectives and competence targets for the next Quarter (optional on MPDS)						
	Advise the candidate and assist in establishing the best development opportunities for the individual.						
<b>Q3</b>	Review draft Quarterly Report and line manager's report - usually submitted electronically - and return comments.						
	Meet candidate to discuss experience and sign off Quarterly Report on MPDS.						
	At meeting, discuss and agree objectives and competence targets for the next Quarter (optional on MPDS)						
	Advise the candidate and assist in establishing the best development opportunities for the individual.						
<b>Q4</b>	Review draft Quarterly Report and line manager's report - usually submitted electronically - and return comments.						
	Meet candidate to discuss experience and sign off Quarterly Report on MPDS.						
	At meeting, discuss Candidate's assessment of competence and decide agreed levels.						
	Complete and submit annual report to the Institution via MPDS.						
	At meeting, discuss and agree objectives and competence targets for the next Quarter (optional on MPDS)						

## Final Review

Ref	Activity	Planned Date	Actual Date
1	Meet the Candidate and together check that recorded evidence is complete and well understood.		
2	Establish whether Candidate can demonstrate competence levels to enable Registration as CEng or IEng. If not, defer application. (In this case continue to monitor quarterly as per the progress chart).		
3	Complete and submit final annual report to the Institution via MPDS.		
4	Encourage the Candidate to complete Registration Application form and, probably, act as one of the Candidate's sponsors. Assist in identifying other supporters.		
5	Prepare the Candidate for Professional Review Interview, seeking further advice and a Mock Interview if needed.		

## Ongoing

6	After Registration is achieved, maintain contact with the Candidate during their further career.	
7	Encourage the Engineer to take up a Mentoring role, Institution activities or other work in support of their profession.	