

# Rail Delivery Group

## Summary of Proceedings 22 July 2013

### **Present**

Tim O'Toole (Chairman) (First Group)  
David Higgins (Deputy Chairman) (Network Rail)  
Dominic Booth (Abellio)  
David Brown (Go-Via)  
Alistair Gordon (Keolis)  
Bob Holland (Arriva)  
Nigel Jones (DB Schenker UK)  
Peter Maybury (Freightliner)  
Paul Plummer (Network Rail)  
Tim Shoveller (Stagecoach)  
Doug Sutherland (Directly Operated Railways)  
Graham Smith (Director-General)  
Michael Roberts (ATOC)

### **Meeting With DfT's Director-General Rail and Team**

The Group discussed the meeting with Clare Moriarty and her team, which had been arranged as a follow up to the RDG / DfT awayday and also the most recent meeting with the Secretary of State. The focus of the discussion had been on franchising, investment and capacity.

The Group discussed recent media stories regarding the East Coast franchise, which were based on selective analysis.

### **Industry Structure and Strategy – Contractual and Regulatory Reform**

The Contractual and Regulatory Reform work stream had discussed the Draft Determinations on performance regimes, Schedule 4, Schedule 8 and the Capacity Charge. The ORR was intending to hold a workshop on the issue.

The Group felt that it was for the industry to assess the impact of the ORR's proposals, identify differences between industry parties and, if possible, resolve those issues. The Group expressed concern that the issues were being discussed in a number of crossindustry groups and these discussions should be co-ordinated and ideally take place in a single forum. The Group agreed that freight, which would have been severely penalised by the initial proposals on the Capacity Charge, should be subject to a bespoke solution. The Group asked that the ORR should be advised that the workshop was premature and that the industry would seek to find an agreed solution.

### **Industry Structure and Strategy -Transparency**

The RDG agreed that the industry should take control of the transparency agenda rather than leaving it to the ORR. Various industry parties were pursuing different initiatives. The Group agreed that nominated RDG Members agree a cross-industry approach.

### **Industry Structure and Strategy – Planning the Industry – Stakeholder Document**

A draft stakeholder document on planning the industry was in preparation, which would be helpful in explaining how the industry would be undertaking long-term planning in the future.

### **Industry Structure and Strategy - Industry Narrative**

Journalists had been briefed on the industry narrative and the supporting facts and figures.

RDG considered some simple messages based on the narrative and agreed that RDG should sponsor the communication of these messages using a variety of media including posters, Apps, Social Media and Advertising. The Group agreed that freight messages should be included in the campaign.

### **Asset, Programme and Supply-Chain Management Working Group**

A presentation on the APSCM work streams to the Track Renewals summit had been well received. There was particular interest in the Cost of Contingency initiative and the potential to lower unit costs by reducing the amount of contingency assumed in pricing and planning.

Network Rail's Route Directors would be briefed on the APSCM initiatives at a meeting in September.

### **APSCM – Rolling Stock**

The work stream had identified opportunities for improving Value for Money in rolling stock during CP5. A meeting would be held with the DfT in August and the work stream would involve other industry parties on specific initiatives.

### **Technology and Operations Working Group – Creation of the Working Group**

RDG supported the creation of the working group and the proposed participants. The working group's work streams would include:

- Innovation and Technical Strategy; and
- Information Systems.

National Task Force would continue to provide information and updates to RDG.

The working group would be launched in August, when detailed work be done on the working group's remit.

### **Technology and Operations Working Group Information and Ticketing Strategy**

The Group was updated on the work on information and ticketing strategy. There were four key strategy areas each with an associated work package.

Commercial working group – Technology Innovation and Working Practices

The work stream was continuing to engage on skills, training and recruitment.

Safety, Health and Environment

The Group was updated on RSSB's issues.

### **Freight**

The freight working group was building on its initial work, which involved getting Freight Operator consensus on a number of issues. The working group had two work streams:

- Long-term sustainability; and
- Freight / Network Rail alliance

The working group would ensure that it was compliant with competition obligations.

### **Associate Membership**

The Rail Delivery Group approved the granting of associate membership to

- Railway Industry Association (RIA)